BOROUGH OF NORTH ARLINGTON BERGEN COUNTY, NEW JERSEY REPORT OF AUDIT YEAR ENDED DECEMBER 31, 2014

BOROUGH OF NORTH ARLINGTON

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BOROUGH OF NORTH ARLINGTON BERGEN COUNTY

PART I
REPORT ON AUDIT OF FINANCIAL STATEMENTS
AND SUPPLEMENTARY SCHEDULES
YEAR ENDED DECEMBER 31, 2014



LERCH, VINCI & HIGGINS, LLP CERTIFIED PUBLIC ACCOUNTANTS REGISTERED MUNICIPAL ACCOUNTANTS

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Honorable Mayor and Members of the Borough Council Borough of North Arlington North Arlington, New Jersey

INDEPENDENT AUDITOR'S REPORT

Report on the Financial Statements

We have audited the accompanying balance sheets - regulatory basis of the various funds and account group of the Borough of North Arlington, as of December 31, 2014, and the related statements of operations and changes in fund balance - regulatory basis, statement of revenues - regulatory basis and statement of expenditures - regulatory basis of the various funds for the year then ended and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the financial accounting and reporting principles and practices that demonstrate compliance with the regulatory basis of accounting and budget laws prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatements, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States and the audit requirements prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

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Basis for Adverse Opinion on U.S. Generally Accepted Accounting Principles

As described in Note 1 of the financial statements, the financial statements are prepared and presented by the Borough of North Arlington on the basis of the financial accounting and reporting principles and practices that demonstrate compliance with the regulatory basis of accounting and budget laws prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, which is a basis of accounting other than accounting principles generally accepted in the United States of America, to meet the requirements of the State of New Jersey for municipal government entities.

The effects on the financial statements of the variances between the regulatory basis of accounting described in Note 1 and accounting principles generally accepted in the United States of America, although not reasonably determinable, are presumed to be material.

Adverse Opinion on U.S. Generally Accepted Accounting Principles

In our opinion, because of the significance of the requirement that the Borough of North Arlington prepare and present its financial statements on the regulatory basis of accounting as discussed in the "Basis for Adverse Opinion on U.S. Generally Accepted Accounting Principles" paragraph above, the financial statements referred to above do not present fairly, in accordance with accounting principles generally accepted in the United States of America, the financial position of each fund of the Borough of North Arlington as of December 31, 2014, or changes in financial position for the year then ended.

Basis for Qualified Opinion on Regulatory Basis of Accounting

As discussed in Note 19 of the financial statements, the financial statements – regulatory basis of the Length of Service Awards Program (LOSAP) Trust Fund have not been audited, and we were not required by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, to audit nor were we engaged to audit the LOSAP Trust Fund financial statements as part of our audit of the Borough's financial statements as of and for the year ended December 31, 2014. The LOSAP Trust Fund financial activities are included in the Borough's Trust Funds, and represent 56 percent of the assets and liabilities, respectively, of the Borough's Trust Funds as of December 31, 2014.

Qualified Opinion on Regulatory Basis of Accounting

In our opinion, except for the possible effects of such adjustments, if any, as might have been determined to be necessary had the LOSAP Trust Fund financial statements been audited as described in the "Basis for Qualified Opinion on Regulatory Basis of Accounting" paragraph above, the financial statements – regulatory basis referred to above present fairly, in all material respects, the financial position – regulatory basis of the various funds and account group of the Borough of North Arlington as of December 31, 2014, and the results of operations and changes in fund balance – regulatory basis and the respective revenues – regulatory basis and expenditures – regulatory basis for the year then ended in accordance with the financial accounting and reporting principles and practices prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey as described in Note 1.

Other Matters

Prior Year's Financial Statements Audited by Other Auditors

The financial statements of the Borough of North Arlington as of and for the year ended December 31, 2013 were audited by other auditors whose report dated October 16, 2014 expressed an adverse opinion on the financial statements because they were not prepared and presented in accordance with accounting principles generally accepted in the United States of America but rather the regulatory basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America, to meet the requirements of the State of New Jersey for municipal government entities. Their report also expressed a modified opinion on those financial statements – regulatory basis prepared and presented in accordance with the regulatory basis of accounting, due to the unaudited LOSAP Trust Fund.

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements of the Borough of North Arlington as a whole. The supplementary schedules listed in the table of contents, schedule of expenditures of federal awards, schedule of expenditures of state financial assistance and the supplementary data and letter of comments and recommendations section are presented for purposes of additional analysis and are not a required part of the financial statements of the Borough of North Arlington.

The supplementary schedules listed in the table of contents, schedule of expenditure of federal awards and schedule of expenditures of state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary schedules listed in the table of contents, schedule of expenditures of federal awards and schedule of expenditures of state financial assistance are fairly stated, in all material respects, in relation to the financial statements as a whole on the basis of accounting described in Note 1.

The supplementary data and letter of comments and recommendations section has not been subject to the auditing procedures applied in the audit of the financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with <u>Government Auditing Standards</u>, we have also issued our report dated July 22, 2015 on our consideration of the Borough of North Arlington's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with <u>Government Auditing Standards</u> in considering the Borough of North Arlington's internal control over financial reporting and compliance.

LERCH, VINCI & HIGOINS, LLP

Certified Public Accountants

Registered Municipal Accountants

Paul J. Lerch

Registered Municipal Accountant

RMA Number CR00457

Fair Lawn, New Jersey July 22, 2015

BOROUGH OF NORTH ARLINGTON COMPARATIVE BALANCE SHEETS - REGULATORY BASIS CURRENT FUND AS OF DECEMBER 31, 2014 AND 2013

ACCETO	Reference	<u>2014</u>	<u>2013</u>
ASSETS			
Current Fund			
Cash and Cash Equivalents	A-4	\$ 8,099,901	\$ 2,189,915
Cash - Change Funds	A-5	200	200
Due from State of New Jersey - Senior & Veterans Deductions	A-6	22,837	21,337
Grants Receivable	A-7	401,176	335,517
		8,524,114	2,546,969
Receivables and Other Assets With Full Reserves			
Taxes Receivable	A-8	1,364,732	692,948
Tax Title Liens Receivable	A-9	22,927	15,943
Interfunds Receivable			
Due From Animal Control Fund	B-6	9,774	9,618
Due from Assessment Trust Fund	B-12		850
Due from Other Trust Fund	B-13		273,978
Due from Unemployment Trust Fund	B-17	3	7,843
Revenue Accounts Receivable	A-10	24,411	
Prepaid School Taxes	A-20	2,290	
Prepaid Payroll Expenditure	A-21	252,758	
		1 (7/ 005	1 001 180
Deferred Charges:		1,676,895	1,001,180
Special Emergency Authorization (40A:4-55) Five Year	A-11	474,441	750,000
Overexpenditure of Appropriation	A-12	., ,, , , ,	64,984
Overexpenditure of Appropriation Reserve	A-12	7,084	10,182
Overexpenditure of Grant Appropriation	A-12 A-12	449	1,775
Operating Deficit	A-12 A-12	70,690	264,747
		552,664	1,091,688
Total Assets		\$ 10,753,673	\$ 4,639,837

BOROUGH OF NORTH ARLINGTON COMPARATIVE BALANCE SHEETS - REGULATORY BASIS CURRENT FUND AS OF DECEMBER 31, 2014 AND 2013

	Reference	<u>2014</u>	<u>2013</u>
LIABILITIES, RESERVES AND FUND BALANCE			
Liabilities			
Appropriation Reserves	A-3,A-13	\$ 1,226,596	\$ 206,028
Encumbrances Payable	A-14	419,596	359,282
Accounts Payable	A-15	23,593	12,944
Fees Payable	A-16	631	
Prepaid Taxes	A-17	166,741	545,161
Tax Overpayments	A-18	243,913	242,462
County Added and Omitted Taxes Payable	A-19	3,172	873
Tax Anticipation Note Payable	A-25	4,750,000	
Special Emergency Note Payable	A-26	510,000	750,000
Interfunds Payable			
Due to Assessment Trust Fund	B-12	68,026	
Due to Other Trust Fund	B-13	66,189	53,364
Due to General Capital Fund	C-5	504,987	290,681
Reserve for Federal and State Grants - Appropriated	A-22	410,340	381,822
Reserve for Federal and State Grants - Unappropriated	A-23	54,686	56,051
Miscellaneous Reserves	A-24	125,593	237,274
		8,574,063	3,135,942
Reserve for Receivables	Α	1,676,895	1,001,180
Fund Balance	A-1	502,715	502,715
Total Liabilities, Reserves and Fund Balance		\$ 10,753,673	\$ 4,639,837

BOROUGH OF NORTH ARLINGTON COMPARATIVE STATEMENTS OF OPERATIONS AND CHANGES IN FUND BALANCE REGULATORY BASIS - CURRENT FUND FOR THE YEARS ENDED DECEMBER 31, 2014 AND 2013

	<u>Reference</u>		<u>2014</u>	<u>2013</u>
REVENUE AND OTHER INCOME REALIZED		_		
Miscellaneous Revenue Anticipated	A-2	\$	4,706,852	\$ 4,397,106
Receipts from Delinquent Taxes	A-2		683,700	247,570
Receipts from Current Taxes	A-2		41,447,400	40,708,241
Non-Budget Revenues	A-2		91,174	90,871
Other Credits to Income:				
Interfunds Returned	Α		292,289	6,342
Unexpended Balance of Appropriation Reserves	A-13		180,858	129,275
Cancellation of Tax Overpayments	A-1		-	23
Total Income		_	47,402,273	45,579,428
EXPENDITURES				
Budget Appropriations				
Operations				
Salaries and Wages	A-3		6,803,051	6,497,137
Other Expenses	A-3		8,639,785	8,301,569
Capital Improvements	A-1			113,000
Municipal Debt Service	A-3		3,144,825	2,643,198
Deferred Charges, Statutory Expenditures and Judgments	A-3		2,051,153	1,938,343
Local District School Tax	A-20		23,058,397	22,980,691
County Taxes	A-19		3,410,281	3,395,522
Overexpenditure of Appropriation Reserves	A-12		7,084	10,182
Overexpenditure of Grant Appropriation	A-12		449	1,775
Refund of Prior Year Taxes and Revenue	A-4		99,896	
Disallowed Senior Citizens and Veterans Deductions - Prior Year	A-6		750	17,471
Interfunds and Prepaid Expenditures Advanced	A		264,825	21,928
Total Expenditures			47,480,496	45,920,816
Deficit in Revenue			(78,223)	(341,388)
Adjustment to Income before Surplus:				
Expenditures included above which are by Statute Deferred				
Charges to Budgets of Succeeding Years	A-12	_	78,223	341,388
Statutory Excess to Surplus	A-1		-	-
Fund Balance, January 1	Α		502,715	502,715
Fund Balance, December 31	A	\$	502,715	\$ 502,715

	Reference		2014 Budget		dded by N.J.S. DA:4-87	2014 Realized		Excess or (<u>Deficit)</u>
MISCELLANEOUS REVENUES	Kelefence		<u>buuget</u>	41	JA:4-67	Realized		(Dettett)
Licenses								
Alcoholic Beverages	A-10	\$	59,300			\$ 53,584	\$	(5,716)
Other	A-2	•	16,150			21,905	-	5,755
Fees and Permits	A-2		40,025			40,427		402
Fines and Costs								
Municipal Court	A-10		322,800			336,132		13,332
Interest and Costs on Taxes	A-10		91,500			113,678		22,178
Parking Meters	A-10		41,800			44,137		2,337
Interest on Investments and Deposits	A-2		9,500			9,139		(361)
Cable Television Franchise Fees	A-10		88,297			85,887		(2,410)
Verizon Franchise Fees	A-10		107,148			120,758		13,610
New Jersey Meadowlands Commission								
Tax Sharing NJSA 13:17-74	A-10		996,462			996,462		
Energy Receipts Tax	A-10		1,069,861			1,069,861		
Uniform Construction Code Fees	A-10		210,000			225,854		15,854
State and Federal Revenues Offset with Appropriations								
Municipal Alliance on Alcoholism and Drug Abuse	A-7		11,677			11,677		
Drunk Driving Enforcement Fund	A-7		3,943			3,943		
Bullet Proof Vest Partnership	A-7		9,847			9,847		
Emergency Management Agency Assistance Subgrant	A-7		5,000			5,000		
Body Armor Replacement Program - Reserve	A-23		1,858			1,858		
Clean Communities - Reserve	A-23		48,628			48,628		
Drunk Driving Enforcement Fund - Reserve	A-23		5,407			5,407		
Alcohol Education and Rehabilitation - Reserve	A-23		158	4	44.000	158		
Bergen County Prosecutor - Police Radios	A-7			\$	44,099	44,099		
Other Special Items of Revenue	4 10		17.400			10.200		1.000
Uniform Fire Safety Act	A-10 A-10		17,400			19,209		1,809 17,380
NJMC Host Community Fees Third Party Billing - Emergency Medical Services	A-10 A-10		313,000			330,380 303,454		(16,546)
Trust Assessment Surplus	A-10 B-12		320,000 32,000			32,000		(10,540)
Library Insurance Reimbursement	A-10		40,000			40,000		
FEMA Reimbursement - Sandy	A-10 A-24		125,559			125,559		
Reserve for Tax Maps	A-24		97,809			97,809		
Passaic Valley Water Settlement	A-10		275,000			325,000		50,000
Capital Surplus to Pay Debt Service	C-1		185,000		_	185,000		50,000
Suprai Surpita to Fay Soot Sorvice	0 1		105,000			103,000		
	A-i	-	4,545,129		44,099	4,706,852	_	117,624
RECEIPTS FROM DELINQUENT TAXES	A-1, A-2		650,000			683,700	_	33,700
AMOUNT TO BE RAISED FOR SUPPORT OF MUNICIPAL BUDGET								
Local Tax for Municipal Purposes	A-2	Į	15,875,961			15,427,768		(448,193)
Minimum Library Tax	A-2		485,954			485,954		-
•			· · · · · · · · · · · · · · · · · · ·					
Total Amount to be Raised for Support of Municipal Budget		1	16,361,915			15,913,722		(448,193)
Total General Revenues		\$ 2	21,557,044	<u>\$</u>	44,099	21,304,274	\$	(296,869)
Non-Budget Revenue	A-1, A-2					91,174		
						\$21,395,448		

(Continued)

ANALYSIS OF REALIZED REVENUES	<u>Reference</u>	
Allocation of Current Tax Collection		
Revenue from Collections	A-1, A-7	\$ 41,447,400
Less: Allocated to School, County and Open Space Taxes	A-19, A-20	26,468,678
Balance for Support of Municipal Budget Appropriations	A-3	14,978,722
Add: Appropriation "Reserve for Uncollected Taxes"	A-3	935,000
Amount for Support of Municipal Budget Appropriations	A-2	\$ 15,913,722
Licenses - Other		
Borough Clerk	A-10	\$ 10,801
Board of Health	A-10	11,104
Doard of Atlantif	74-10	11,104
	A-2	\$ 21,905
Fees and Permits		
Borough Clerk	A-10	\$ 5,957
Board of Health	A-10	13,582
Police	A-10	7,472
Tax	A-10	40
Recreation	A-10	13,376
Receation	W-10	13,370
	A-2	\$ 40,427
Interest on Investments and Deposits		
Revenue Accounts Receivable	A-10	\$ 5,824
Due from Animal Control Fund	B-6	34
Due from Assessment Trust Fund	B-12	681
Due from Unemployment Trust Fund	B-17	37
Due from Other Trust Fund	B-13	588
Due from General Capital Fund	C-5	1,975
		e 0.120
N D I (D	A-2	\$ 9,139
Non Budget Revenues		
Premium on Tax Anticipation Note		2,850
Miscellaneous		88,324
	A-1, A-2, A-4	\$ 91,174

		Approp					ended	<u>I</u>	Unexpended Balances
			Budget After		Paid or				
GENERAL APPROPRIATIONS		<u>Budget</u>	<u>M</u>	odification	9	Charged	<u> </u>	Reserved	Cancelled
OPERATIONS - WITHIN "CAPS"									
GENERAL GOVERNMENT FUNCTIONS									
Administrative and Executive									
Salaries and Wages	\$	194,000	\$	189,000	\$	179,086	\$	9,914	
Other Expenses		165,140		185,140		156,911		28,229	
Borough Council									
Salaries and Wages		51,600		51,600		51,549		51	
Elections									
Salaries and Wages		3,800		3,800				3,800	
Other Expenses		17,100		17,100		12,547		4,553	
Financial Administration									
Salaries and Wages		25,000		25,000		24,602		398	
Other Expenses ,		268,000		291,000		257,165		33,835	
Collection of Taxes		•							
Salaries and Wages		13,000		13,000		12,860		140	
Other Expenses		84,800		99,800		89,793		10,007	
Assessment of Taxes									
Salaries and Wages		24,200		24,200		24,164		36	
Other Expenses		1,500		5,500		577		4,923	
Legal Services and Costs									
Salaries and Wages		70,000		70,000		70,000			
Other Expenses		175,000		160,000		110,817		49,183	
Engineering Services and Costs									
Other Expenses		60,000		85,000		59,802		25,198	
LAND USE ADMINISTRATION									
Municipal Land Use Law N.J.S.A. 40:55-DI									
Planning Board									
Salaries and Wages		4,100		1,100				1,100	
Other Expenses		2,150		6,150		812		5,338	
Zoning Commission		2,150		0,120		012		2,220	
Salaries and Wages		7,600		5,600		4,100		1,500	
Other Expenses		1,000		5,000		34		4,966	
Office Expenses		1,000		3,000		34		4,500	
CODE ENFORCEMENT ADMINISTRATION									
Rent Leveling Board									
Salaries and Wages		2,600		2,600		2,500		100	
INSURANCE									
Unemployment		20,000		20,000		20,000			
Liability Insurance		370,000		370,000		343,736		26,264	
Workers Compensation		372,500		372,500		317,366		55,134	
Employee Group Insurance		2,217,700		2,217,700		2,037,994		179,706	
PUBLIC SAFETY FUNCTIONS									
Police Department									
Salaries and Wages		3,886,200		3,850,600		3,688,675		161,925	
Other Expenses		214,200		204,200		136,876		67,324	
•		•		,		•		•	

	Appropriated Budget After			Expe Paid or	ende	e d	Unexpended Balances
GENERAL APPROPRIATIONS	Budget	Mo	dification	Charged		Reserved	Cancelled
OPERATIONS WITHIN "CAPS" (Cont'd.)							
Emergency Medical Transportation							
Salaries and Wages	\$ 406,000	\$	406,000	\$ 386,996	\$	19,004	
Police Dispatch/911							
Salaries and Wages	300,000		290,000	267,602		22,398	
Crossing Guards							
Salaries and Wages	241,000		236,000	226,806		9,194	
Office of Emergency Management	4.000		4.000	0 70 6		1.24	
Other Expenses	4,000		4,000	2,736		1,264	
Fire Department	1.02.000			4 4 0		0.400	
Other Expenses	162,990		162,990	154,507		8,483	
Volunteer Emergency Squad (First Aid Organization)							
Other Expenses	72,420		72,420	65,636		6,784	
Uniform Fire Safety (Ch. 383, P.L. 1983)							
Fire Official							
Salaries and Wages	6,000		6,000	5,595		405	•
Other Expenses	6,500		6,500	5,882		618	
Municipal Prosecutor							
Salaries and Wages	15,000		15,000	15,000			
PUBLIC WORKS FUNCTION							
Streets and Roads							
Road Repair and Maintenance							
Salaries and Wages	818,000		783,000	782,996		4	
Other Expenses	242,320		277,320	223,947		53,373	
Snow Removal							
Salaries and Wages	30,000		30,000	29,999		1	
Other Expenses	41,114		79,114	41,315		37,799	
Shade Tree			,	·		7	
Other Expenses	50,000		35,000	21,375		13,625	
Sanitation	,		,			•	
Garbage and Trash Removal Contract	420,000		420,000	381,333		38,667	
Public Building and Grounds	.,		,	,		,	
Other Expenses	258,570		258,570	234,719		23,851	
Recycling Program				,,,			
Other Expenses - Contractual	165,000		165,000	150,220		14,780	
HEALTH AND HUMAN SERVICES							
FUNCTIONS							
Board of Health							
Salaries and Wages	158,000		148,000	119,606		28,394	
Other Expenses	61,000		63,000	53,253		9,747	
outer Enperiore	01,000		02,000	لالاعتبالالا		2,171	
Dog Warden							
Other Expenses	14,000		14,000	8,773		5,227	

	<u>Appro</u>	-	ed udget After	Expe Paid or	Expended aid or		Unexpended Balances	
GENERAL APPROPRIATIONS (Cont'd.)	Budget	M	odification		Charged		Reserved	Cancelled
OPERATIONS WITHIN "CAPS" (Cont'd.)								
PARKS AND RECREATION FUNCTIONS								
Recreation								
Salaries and Wages	\$ 7,500	\$	9,900	\$	9,761	\$	139	
Other Expenses	85,000		79,000		57,945		21,055	
Celebration of Public Events								
Other Expenses	4,700		4,700		2,950		1,750	
Youth Center								
Salaries and Wages	75,000		63,000		57,663		5,337	
Other Expenses	8,000		8,000		4,444		3,556	
Senior Citizen Services								
Salaries and Wages	28,500		28,500		24,539		3,961	
Other Expenses	3,700		3,700		195		3,505	
OTHER COMMON OPERATING								
FUNCTIONS								
Municipal Court								
Salaries and Wages	169,300		159,900		148,499		11,401	
Other Expenses	11,435		11,435		11,127		308	
Public Defenders (P.L. 1997, C.256)								
Salaries and Wages	10,000		10,000		10,000			
Accumulated Leave	1		1		1			
CODE ENFORCEMENT AND								
ADMINISTRATION								
Uniform Construction Code Enforcement Functions								
Construction Code Official								
Salaries and Wages	233,000		233,000		228,274		4,726	
Other Expenses	7,140		7,140		5,965		1,175	
UTILITY EXPENSES AND BULK PURCHASES								
Gasoline	132,400		132,400		132,093		307	
Electricity	243,000		243,000		195,713		47,287	
Telephone	110,000		110,000		90,474		19,526	
Street Lighting	275,000		275,000		244,814		30,186	
Water	 13,000		13,000	_	11,245		1,755	
Total Operations Within "CAPS"	 13,139,780		13,139,180		12,015,964	···-	1,123,216	
Total Operations including Contingent-Within "CAPS"	 13,139,780		13,139,180		12,015,964	_	1,123,216	
Detail:								
Salaries and Wages	6,779,401		6,654,801		6,370,873		283,928	_
Other Expenses	 6,360,379		6,484,379		5,645,091		839,288	-

	Appro	priated Budget After	<u>Exp</u> Paid or	<u>ended</u>	Unexpended Balances	
GENERAL APPROPRIATIONS (Cont'd.)	Budget	Modification	Charged	Reserved	Cancelled	
DEFERRED CHARGES AND						
STATUTORY EXPENDITURES -						
MUNICIPAL WITHIN "CAPS"						
Deferred Charges						
Overexpenditure of Appropriations	\$ 64,984	\$ 64,984	\$ 64,984			
Overexpenditure of Appropriation Reserves	10,182	10,182	10,182			
Operating Deficit	271,553	271,553	264,747		\$ 6,806	
Expenditure Without Appropriation-Grant Fund	1,776	1,776	1,775		1	
Statutory Charges	,	,	•			
PERS	283,932	283,932	283,932			
Social Security System (O.A.S.I.)	315,000	315,000	297,960	\$ 17,040		
Police and Firemen's Retirement System	787,374	787,374	787,374			
Defined Contribution Retirement Program	2,000	2,600	2,349	251		
Total Deferred Charges & Statutory						
Expenditures - Municipal within "CAPS"	1,736,801	1,737,401	1,713,303	17,291	6,807	
Total General Appropriation for Municipal						
Purposes within "CAPS"	14,876,581	14,876,581	13,729,267	1,140,507	6,807	
OPERATIONS EXCLUDED FROM "CAPS"						
Lyndhurst-North Arlington Joint Meeting						
Share of Costs	176,000	176,000	175,986	14		
Maintenance of Free Public Library	485,954	485,954	473,366	12,588		
Passaic Valley Sewerage Commission		•				
Share of Costs	1,102,800	1,102,800	1,102,738	62		
Snow Emergencies				*		
Salaries and Wages	148,250	148,250	148,250			
Other Expenses	158,885	158,885	157,425	1,460		
Length of Service Award Program: (NJSA 40A-45.3)	,		·			
Contribution	93,150	93,150	66,185	26,965	-	
Total Other Operations Excluded						
from "CAPS"	2,165,039	2,165,039	2,123,950	41,089	-	

		Appropriated Budget After			<u>Expended</u> Paid or			<u>ed</u>		nexpended Balances
GENERAL APPROPRIATIONS (Cont'd.) OPERATIONS - EXCLUDED FROM "CAPS" (Cont'd.)		Budget		Modification		<u>Charged</u>	<u>]</u>	Reserved		Cancelled
PUBLIC AND PRIVATE PROGRAMS OFFSET BY REVENUES										
Municipal Alliance Against Alcohol and Drug Abuse										
Other Expenses	\$	11,677	\$	11,677	\$	11,677				
Local Match		3,000		3,000		3,000				
Drunk Driving Enforcement Fund										
Other Expenses		5,407		5,407		5,407				
State of New Jersey - Body Armor Fund										
Other Expenses		1,858		1,858		1,858				
Bullet Proof Vest Partnership		9,847		9,847		9,847				
Drunk Driving Enforcement Fund		3,943		3,943		3,943				
NJ Alcohol Rehabilitation		158		158		158				
Emergency Management Agency Assistance Subgrant		5,000		5,000		5,000				
Emergency Management Agency Assistance Subgrant Match		5,000		5,000		5,000				
NJ Clean Communities - Unappropriated Reserve		48,628		48,628		48,628				
Bergen County Prosecutor		-	_	44,099		44,099				
Total Public and Private Programs Offset by Revenues	_	94,518		138,617	_	138,617		=		
Total Operations Excluded from "CAPS"	_	2,259,557		2,303,656		2,262,567	\$	41,089	-	-
Detail:										
Salaries and Wages		148,250		148,250		148,250				-
Other Expenses	_	2,111,307	_	2,155,406	_	2,114,317		41,089		
MUNICIPAL DEBT SERVICE - EXCLUDED FROM "CAPS"								,		
Payment of Bond Principal		2,370,000		2,370,000		2,370,000				
Payment of Bond Anticipation Notes and Capital Notes		10,000		10,000		2,570,000			\$	10,000
Interest on Bonds		740,000		740,000		736,786			Ψ	3,214
Interest on Special Emergency Note		7,500		7,500		7,479				21
N.J. Wastewater Treatment Trust Loan		7,500		7,500		1,712				41
Principal and Interest		37,847		37,847		30,560				7,287
Total Municipal Debt Service -										
Excluded from "CAPS"		3,165,347		3,165,347		3,144,825				20,522

	<u>Appropriated</u> Budget After				Expended Paid or				inexpended Balances					
GENERAL APPROPRIATIONS (Cont'd.) MUNICIPAL DEBT SERVICE -		Budget Modification Charged Reserved		Modification				Charged		Charged		Reserved	!	Cancelled
EXCLUDED FROM "CAPS" (Continued)														
DEFERRED CHARGES MUNICIPAL- EXCLUDED FROM "CAPS"														
Special Emergency Authorizations-5 Years Sandy Superstorm 2012 Special Emergency Auth-3 Years	\$	150,000 125,559	\$	150,000 125,559	\$	150,000 125,559	_	-	_					
Total Deferred Charges Municipal - Excluded from "CAPS"		275,559		275,559		275,559								
Judgements		45,000		45,000	_	-	\$	45,000	_	-				
Total General Appropriations for Municipal Purposes Excluded from "CAPS"	_	5,745,463		5,789,562		5,682,951		86,089	\$	20,522				
Subtotal General Appropriations		20,622,044		20,666,143		19,412,218		1,226,596		27,329				
Reserve for Uncollected Taxes	_	935,000		935,000		935,000		-		-				
Total General Appropriations	<u>\$</u>	21,557,044	\$	21,601,143	\$	20,347,218	\$	1,226,596	\$	27,329				
Reference		A-2		A-2		A-I		A,A-1		A-1				

	Reference	Budget After <u>Modification</u>	Expended Paid or Charged
Budget as Adopted Added N.J.S.A. 40A:4-87	A-2 A-2	\$ 21,557,044 44,099	
		\$ 21,601,143	
Cash Disbursements	A-4	\$	18,282,681
Reserve for Uncollected Taxes	A-2		935,000
Deferred Charges	A-11, A-12		617,247
Encumbrances Payable	A-14		373,673
Appropriated Grant Reserves	A-22	_	138,617
		\$	20,347,218

BOROUGH OF NORTH ARLINGTON COMPARATIVE BALANCE SHEETS - REGULATORY BASIS - TRUST FUNDS AS OF DECEMBER 31, 2014 AND 2013

	Reference	2014	<u>2013</u>
ASSETS			
ANIMAL CONTROL FUND Cash	B-4	\$ 14,625	\$ 16,608
		14,625	16,608
ASSESSMENT TRUST FUND Cash	B-4,5	315,865	498,969
Assessments Receivable Due from Current Fund	B-9 B-12	23 68,026	
		383,914	498,992
OTHER TRUST FUND Cash Due from Current Fund	B-4 B-13	707,314 66,189	752,841
		773,503	752,841
UNEMPLOYMENT INSURANCE TRUST FUND Cash	B-4	981	19,028
		981	19,028
LENGTH OF SERVICE AWARD PROGRAM (UNAUDITED) Investments Contributions Receivable	B B	1,382,420 97,750	1,242,350 93,150
		1,480,170	1,335,500
Total Assets		\$ 2,653,193	\$ 2,622,969

BOROUGH OF NORTH ARLINGTON COMPARATIVE BALANCE SHEETS - REGULATORY BASIS - TRUST FUNDS AS OF DECEMBER 31, 2014 AND 2013

	Reference	<u>2014</u>	<u>2013</u>
LIABILITIES, RESERVES AND FUND BALANCE			
ANIMAL CONTROL FUND			
Due to Current Fund	B-6	\$ 9,774	\$ 9,618
Due to State of New Jersey	B-7	1	4
Reserve for Animal Control Expenditures	B-8	4,850	6,986
A COLOGNENIA TOLICA EL DID		14,625	16,608
ASSESSMENT TRUST FUND	n	200 7147	165.000
Assessment Bonds Payable	B-10	383,745 30	465,973
Assessment Overpayment Due to Current Fund	B-11 B-12	30	30 850
Reserve for Assessment Receivables	B-12	23	23
Fund Balance	B-1	116	32,116
		383,914	498,992
OTHER TRUST FUND			
Due to Current Fund	B-13		220,614
Payroll and Payroll Deductions Payable	B-14	3,435	3,435
Reserve for Library	B-15	47,806	51,979
Miscellaneous Reserves	B-16	722,262	476,813
		773,503	752,841
UNEMPLOYMENT INSURANCE TRUST FUND			
Due to Current Fund	B-17	3	7,843
Reserve for Unemployment Insurance Benefits	B-18	978	11,185
		981	19,028
LENGTH OF SERVICE AWARD PROGRAM (UNAUDITED) Net Assets Available for Benefits	В	1,480,170	1,335,500
		1,480,170	1,335,500
LIABILITIES, RESERVES AND FUND BALANCE		\$ 2,653,193	\$ 2,622,969

BOROUGH OF NORTH ARLINGTON COMPARATIVE STATEMENTS OF CHANGES IN FUND BALANCES - REGULATORY BASIS ASSESSMENT TRUST FUND FOR THE YEARS ENDED DECEMBER 31, 2014 AND 2013

	Reference	<u>2014</u>	<u>2013</u>
Balance, January 1	В	\$ 32,116	\$ 32,698
Increased by: Collection of Unpledged Assessments	В	 	31,418
D		32,116	64,116
Decreased by: Anticipated as Revenue in the Current Fund Budget	A-2, B-12	 32,000	32,000
Balance, December 31	В	\$ 116	\$ 32,116
1			EXHIBIT B-2

STATEMENT OF REVENUES- REGULATORY BASIS ASSESSMENT TRUST FUND FOR THE YEAR ENDED DECEMBER 31, 2014

	Reference	Budget Revenues	Realized
Assessment Cash	B-3	\$ 82,228	\$ 82,228

EXHIBIT B-3

STATEMENT OF EXPENDITURES- REGULATORY BASIS ASSESSMENT TRUST FUND FOR THE YEAR ENDED DECEMBER 31, 2014

		Budget					
	Reference	Reference Appropriations					
Payment of Bond Principal	B-2, B-10	\$ 82,228	\$ 82,228				

BOROUGH OF NORTH ARLINGTON COMPARATIVE BALANCE SHEETS - REGULATORY BASIS GENERAL CAPITAL FUND AS OF DECEMBER 31, 2014 AND 2013

ASSETS	Reference	<u>2014</u>	<u>2013</u>
Cash	C-2,3	\$ 1,099,162	\$ 2,036,795
Grants Receivable	C-2,5 C-4	535,763	581,013
Due from Current Fund	C-5	504,987	290,681
Deferred Charges to Future Taxation	O-J	501,501	250,001
Funded	C-6	17,115,256	19,440,077
Unfunded	C-7	1,011,743	375,243
	0 ,		
Total Assets		\$ 20,266,911	\$ 22,723,809
LIABILITIES, RESERVES AND FUND BALANCE			
General Serial Bonds	C-8	\$ 17,115,256	\$ 19,403,028
Loans Payable	C-9	Ψ 17,110,200	37,049
Improvement Authorizations:	O ,		2,,0.2
Funded	C-10	1,725,512	32,924
Unfunded	C-10	527,776	2,376,135
Contracts Payable	C-11	706,099	460,865
Capital Improvement Fund	C-12	33,972	70,712
Reserve for Payment of Debt	C-13	72,200	
Reserve for Grants Receivable	C-4	51,097	123,097
Fund Balance	C-1	34,999	219,999
Total Liabilities, Reserves and Fund Balance		\$ 20,266,911	\$ 22,723,809

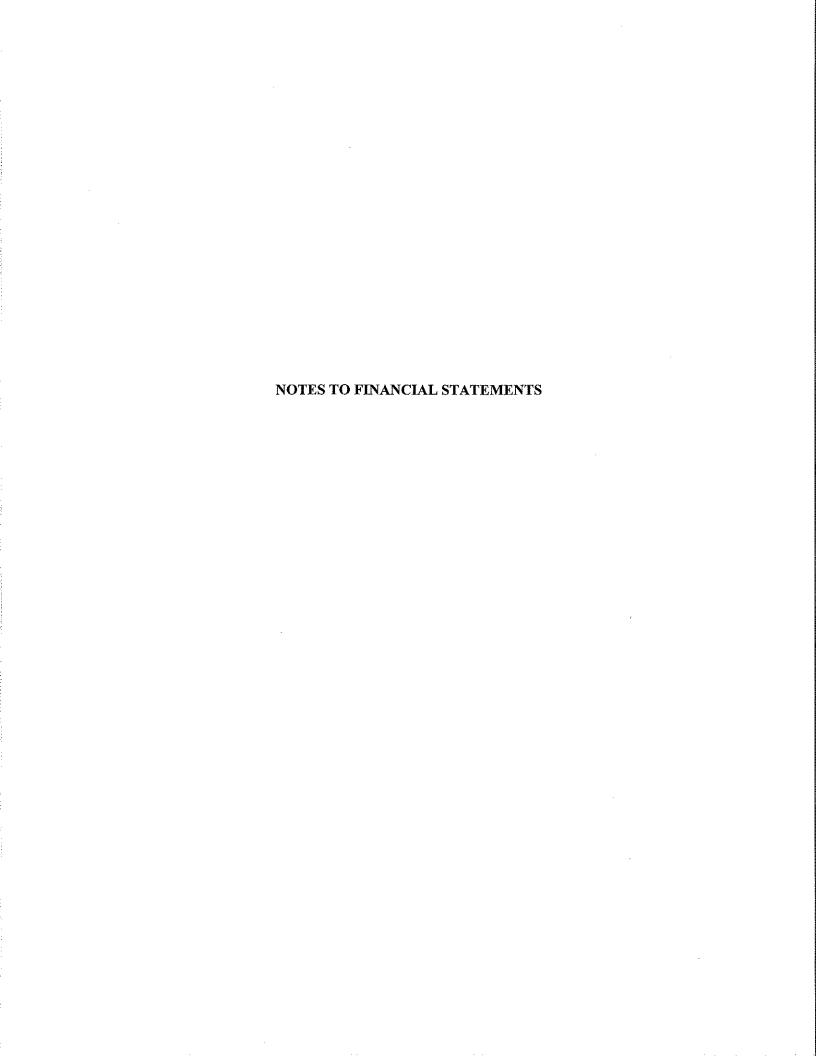
There were bonds and notes authorized but not issued of \$1,011,743 and \$375,243 at December 31, 2014 and 2013, respectively (Exhibit C-14).

BOROUGH OF NORTH ARLINGTON COMPARATIVE STATEMENTS OF CHANGES IN FUND BALANCES - REGULATORY BASIS GENERAL CAPITAL FUND FOR THE YEARS ENDED DECEMBER 31, 2014 AND 2013

	Reference	<u>2014</u>	<u>2013</u>
Balance, January 1	C	\$ 219,999	\$ 38,212
Increased by:			
Premium on Sale of Notes	C	 _	 181,787
		219,999	219,999
Decreased by:			
Anticipated as Revenue in the Current Fund Budget	A-2, C-5	 185,000	 -
Balance, December 31	C	\$ 34,999	\$ 219,999

BOROUGH OF NORTH ARLINGTON COMPARATIVE BALANCE SHEETS - GENERAL FIXED ASSETS ACCOUNT GROUP REGULATORY BASIS AS OF DECEMBER 31, 2014 AND 2013

	<u>2014</u>		<u>2013</u>
ASSETS			
Land Buildings and Improvements	\$ 7,418,400 5,565,488	\$	7,418,400 5,492,089
Vehicles and Equipment	 7,423,349		7,285,580
	\$ 20,407,237	<u>\$</u>	20,196,069
LIABILITIES			
Investment in General Fixed Assets	\$ 20,407,237	\$	20,196,069



NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The Borough of North Arlington (the "Borough") was incorporated in 1840 and operates under an elected Mayor and Council form of government. The Borough's major operations include public safety, road repair and maintenance, sanitation, fire protection, recreation and parks, health services, and general administrative services.

GASB requires the financial reporting entity to include both the primary government and component units. Component units are legally separate organizations for which the Borough is financially accountable. The Borough is financially accountable for an organization if the Borough appoints a voting majority of the organization's governing board and (1) the Borough is able to significantly influence the programs or services performed or provided by the organization; or (2) the Borough is legally entitled to or can otherwise access the organization's resources; the Borough is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the Borough is obligated for the debt of the organization. Component units may also include organizations that are fiscally dependent on the Borough in that the Borough approves the budget, the issuance of debt or the levying of taxes. The Borough is not includable in any other reporting entity as a component unit.

The financial statements contained herein include only those boards, bodies, officers or commissions as required by NJS 40A:5-5. Accordingly, the financial statements of the Borough do not include the municipal library, volunteer fire department or volunteer ambulance squad, which are considered component units under GAAP. Complete financial statements of the above component units can be obtained by contacting the Treasurer of the respective entity.

B. Description of Regulatory Basis of Accounting

The financial statements of the Borough of North Arlington have been prepared on a basis of accounting in conformity with accounting principles and practices prescribed or permitted by the Division of Local Government Services, Department of Community Affairs, State of New Jersey (the "Division") which is a regulatory basis of accounting other than accounting principles generally accepted in the United States of America (GAAP). Such principles and practices are designed primarily for determining compliance with legal provisions and budgetary restrictions and as a means of reporting on the stewardship of public officials with respect to public funds. Under this method of accounting, the Borough accounts for its financial transactions through separate funds, which differ from the fund structure required by GAAP.

The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. GASB has adopted accounting statements to be used by governmental units when reporting financial position and results of operations in accordance with accounting principles generally accepted in the United States of America. (GAAP). The municipalities in the State of New Jersey do not prepare financial statements in accordance with GAAP and thus do not comply with all of the GASB pronouncements.

C. <u>Basis of Presentation - Financial Statements</u>

The Borough uses funds, as required by the Division, to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial administration by segregating transactions related to certain Borough functions or activities. The Borough also uses an account group, which is designed to provide accountability for certain assets that are not recorded in those Funds.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. <u>Basis of Presentation - Financial Statements</u> (Continued)

The Borough has the following funds and account group:

<u>Current Fund</u> – This fund is used to account for the revenues and expenditures for governmental operations of a general nature and the assets and liabilities related to such activities, including Federal and State grants not accounted for in another fund.

<u>Trust Funds</u> - These funds are used to account for assets held by the government in a trustee capacity. Funds held by the Borough as an agent for individuals, private organizations, or other governments are recorded in the Trust Funds.

<u>Animal Control Fund</u> - This fund is used to account for fees collected from dog and cat licenses and expenditures which are regulated by NJS 4:19-15.11.

<u>Assessment Trust Fund</u> - This fund is used to account for special benefit assessments levied against properties for specific purposes.

<u>Other Trust Fund</u> - This fund is established to account for the assets and resources, which are held by the Borough as a trustee or agent for individuals, private organizations, other governments and/or other funds. These funds include dedicated fees/proceeds collected, developer deposits, payroll related deposits and funds deposited with the Borough as collateral.

<u>Unemployment Insurance Fund</u> - This fund is used to account for employee and employer contributions for the purpose of providing unemployment benefits to former eligible employees.

<u>Length of Service Awards Program Fund (LOSAP)</u> – This fund is established to account for the tax-deferred income benefits to active volunteer members of emergency service organizations of the Borough.

<u>General Capital Fund</u> – This fund is used to account for the receipt and disbursement of funds used and related financial transactions related to the acquisition or improvement of general capital facilities and other capital assets, other than those acquired in the Current Fund.

<u>General Fixed Assets Account Group</u> - This account group is used to account for all general fixed assets of the Borough. The Borough's infrastructure is not reported in the account group.

<u>Comparative Data</u> - Comparative data for the prior year has been presented in the accompanying financial statements in order to provide an understanding of changes in the Borough's financial position and operations. However, comparative data have not been presented in all statements because their inclusion would make certain statements unduly complex and difficult to understand.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Basis of Presentation - Financial Statements (Continued)

<u>Reclassifications</u> - Certain reclassifications have been made to the December 31, 2013 balances to conform to the December 31, 2014 presentation.

Financial Statements - Regulatory Basis

The GASB Codification also requires the financial statements of a governmental unit to be presented in the basic financial statements in accordance with GAAP. The Borough presents the regulatory basis financial statements listed in the table of contents which are required by the Division and which differ from the basic financial statements required by GAAP. In addition, the Division requires the regulatory basis financial statements listed in the table of contents to be referenced to the supplementary schedules. This practice differs from reporting requirements under GAAP.

D. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the accounting principles and practices prescribed by the Division in accordance with the regulatory basis of accounting. Measurement focus indicates the type of resources being measured. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The Borough of North Arlington follows a modified accrual basis of accounting. Under this method of accounting, revenues, except State/Federal Aid, are recognized when received and expenditures are recorded when incurred. The accounting principles and practices prescribed or permitted for municipalities by the Division ("regulatory basis of accounting") differ in certain respects from accounting principles generally accepted in the United States of America (GAAP) applicable to local government units. The more significant differences are as follows:

<u>Cash and Investments</u> - Cash includes amounts in demand deposits as well as short-term investments with a maturity date within three months of the date acquired by the government. Investments are reported at cost and are limited by N.J.S.A. 40A:5-15.1 et seq. with the exception of LOSAP Trust Fund investments which are reported at fair value and are limited by N.J.A.C. 5:30-14.19. GAAP requires that all investments be reported at fair value.

<u>Inventories</u> - The costs of inventories of supplies for all funds are recorded as expenditures at the time individual items are purchased. The costs of inventories are not included on the various balance sheets. GAAP requires inventories to be recorded as assets in proprietary-type funds.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Measurement Focus and Basis of Accounting (Continued)

Property Tax Revenues/Receivables - Real property taxes are assessed locally, based upon the assessed value of the property. The tax bill includes a levy for Municipal, County, and School purposes. The bills are mailed annually in June for that calendar year's levy. Taxes are payable in four quarterly installments on February 1, May 1, August 1, and November 1. The amounts of the first and second installments are determined as one-quarter of the total tax levied against the property for the preceding year. The installment due the third and fourth quarters is determined by taking the current year levy less the amount previously charged for the first and second installments, with the remainder being divided equally. If unpaid on these dates, the amount due becomes delinquent and subject to interest at 8% per annum, or 18% on any delinquency amount in excess of \$1,500. A penalty of up to 6% of the delinquency may be imposed on a taxpayer with a delinquency in excess of \$10,000 who fails to pay that delinquency prior to the end of the fiscal year in which the charges become delinquent. The school levy is turned over to the Board of Education as expenditures are incurred, and the balance, if any, must be transferred as of June 30, of each fiscal year. County taxes are paid quarterly on February 15, May 15, August 15 and November 15, to the County by the Borough. When unpaid taxes or any municipal lien, or part thereof, on real property, remains in arrears on April first in the year following the calendar year levy when the same became in arrears, the collector in the municipality shall, subject to the provisions of the New Jersey Statutes, enforce the lien by placing the property on a standard tax sale. The Borough also has the option when unpaid taxes or any municipal lien, or part thereof, on real property remains in arrears on the 11th day of the eleventh month in the fiscal year when the taxes or lien became in arrears, the collector in the municipality shall, subject to the provisions of the New Jersey Statutes, enforce the lien by placing property on an accelerated tax sale, provided that the sale is conducted and completed no earlier than in the last month of the fiscal year. The Borough may institute annual in rem tax foreclosure proceedings to enforce the tax collection or acquisition of title to the property. In accordance with the accounting principles prescribed by the State of New Jersey, current and delinquent taxes are realized as revenue when collected. Since delinquent taxes and liens are fully reserved, no provision has been made to estimate that portion of the tax receivable and tax title liens that are uncollectible. GAAP requires property tax revenues to be recognized in the accounting period when they become susceptible to accrual (i.e., when they are both levied and available), reduced by an allowance for doubtful accounts.

<u>Miscellaneous Revenues/Receivables</u> - Miscellaneous revenues are recognized on a cash basis. Receivables for the miscellaneous items that are susceptible to accrual are recorded with offsetting reserves on the balance sheet of the Borough's Current Fund. GAAP requires such revenues to be recognized in the accounting period when they become susceptible to accrual (i.e., when they are both measurable and available).

Grant and Similar Award Revenues/Receivables - Federal and State grants, entitlements or shared revenues received for purposes normally financed through the Current Fund are recognized when anticipated in the Borough's budget. GAAP requires such revenues to be recognized as soon as all eligibility requirements imposed by the grantor or provider have been met.

<u>Interfunds</u> - Interfund receivables in the Current Fund are recorded with offsetting reserves, which are created by charges to operations. Income is recognized in the year the receivables are liquidated. Interfund receivables in the other funds are not offset by reserves. GAAP does not require the establishment of an offsetting reserve for interfunds and, therefore, does not recognize income in the year liquidated.

<u>Prepaid Items</u> – Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items. Prepaid items in the current fund, except for prepaid debt service, are offset by a reserve, created by a charge to operations. GAAP does not require the establishment of a reserve for prepaid items.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Measurement Focus and Basis of Accounting (Continued)

<u>Deferred Charges</u> – Certain expenditures, operating deficits and other items are required to be deferred to budgets of succeeding years. GAAP requires expenditures, operating deficits and certain other items generally to be recognized when incurred, if measurable.

<u>Appropriation Reserves</u> – Appropriation reserves are recorded as liabilities and are available, until lapsed at the close of the succeeding year, to meet specific claims, commitments or contracts incurred during the preceding year. Lapsed appropriation reserves are recorded as additions to income. Appropriation reserves do not exist under GAAP.

Expenditures – Expenditures are recorded on the "budgetary" basis of accounting. Generally, expenditures are recorded when an amount is encumbered for goods or services through the issuance of a purchase order in conjunction with an encumbrance accounting system. Outstanding encumbrances at December 31, are reported as a cash liability in the financial statements. Unexpended or uncommitted appropriations, at December 31, are reported as expenditures through the establishment of appropriation reserves unless cancelled by the governing body. GAAP requires expenditures to be recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, as well as expenditures related to compensated absences and claims and judgements, which are recognized when due.

<u>Encumbrances</u> - Contractual orders outstanding at December 31, are reported as expenditures and liabilities through the establishment of an encumbrance payable. Encumbrances do not constitute expenditures or liabilities under GAAP.

<u>Compensated Absences</u> - Expenditures relating to obligations for unused vested accumulated vacation and sick leave are not recorded until paid; however, municipalities may establish and budget reserve funds subject to NJSA 40A:4-39 for the future payment of compensated absences. GAAP requires that the amount that would normally be liquidated with expendable available financial resources be recorded as an expenditure in the operating funds and the remaining obligations are recorded as a long-term obligation in the government-wide financial statements.

<u>Tax Appeals and Other Contingent Losses</u> - Losses arising from tax appeals and other contingent losses are recognized at the time a decision is rendered by an administrative or judicial body; however, municipalities may establish reserves transferred from tax collections or by budget appropriation for future payments of tax appeal losses. GAAP requires such amounts to be recorded when it is probable that a loss has been incurred and the amount of such loss can be reasonably estimated.

<u>Operating Deficits</u> – Deficits resulting from expenditures and other debits which exceed cash revenues, other realized revenues and credits to income in such fiscal year are recorded as deferred charges on the balance sheet of the respective operating fund at year end and are required to be funded in the succeeding year's budget. GAAP does not permit the deferral of operating deficits at year end.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Measurement Focus and Basis of Accounting (Continued)

<u>General Fixed Assets</u> - In accordance with NJAC 5:30-5.6, Accounting for Governmental Fixed Assets, the Borough of North Arlington has developed a fixed assets accounting and reporting system. Fixed assets are defined by the Borough as assets with an initial, individual cost of \$1,000 and an estimated useful life in excess of two years.

Fixed assets used in governmental operations (general fixed assets) are accounted for in the General Fixed Assets Account Group. Public domain ("infrastructure") general fixed assets consisting of certain improvements other than buildings, such as roads, bridges, curbs and gutters, streets and sidewalks and sewerage and drainage systems are not capitalized.

Fixed Assets purchased after December 31, 1986 are stated as cost. Donated fixed assets are recorded at estimated fair market value at the date of donation.

Fixed Assets purchased prior to December 31, 1986 are stated as follows:

Land and Buildings Machinery and Equipment Assessed Value Replacement Cost

No depreciation has been provided for in the financial statements.

Expenditures for construction in progress are recorded in the General Capital Fund until such time as the construction is completed and put into operation for general fixed assets.

GAAP requires that capital assets be recorded in proprietary-type funds as well as the government-wide financial statement at historical or estimated historical cost if actual historical cost is not available. In addition, GAAP requires depreciation on capital assets to be recorded in proprietary-type funds as well as in the government-wide financial statements.

<u>Use of Estimates</u> - The preparation of financial statements requires management of the Borough to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of accrued revenues and expenditures during the reporting period. Accordingly, actual results could differ from those estimates.

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgets and Budgetary Accounting - An annual budget is required to be adopted and integrated into the accounting system to provide budgetary control over revenues and expenditures. Budget amounts presented in the accompanying financial statements represent amounts adopted by the Borough and approved by the State Division of Local Government Services as per N.J.S.A. 40A:4 et seq.

The Borough is not required to adopt budgets for the following funds:

Trust Funds (except Assessment Trust) General Capital Fund

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

A. Budgets and Budgetary Accounting (Continued)

The governing body is required to introduce and approve the annual budget no later than February 10, of the fiscal year. The budget is required to be adopted no later than March 20, and prior to adoption must be certified by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. The Director of the Division of Local Government Services, with the approval of the Local Finance Board may extend the introduction and approval and adoption dates of the municipal budget. The budget is prepared by fund, function, activity and line item (salary or other expense) and includes information on the previous year. The legal level of control for appropriations is exercised at the individual line item level for all operating budgets adopted. The governing body of the municipality may authorize emergency appropriations and the inclusion of certain special items of revenue to the budget after its adoption and determination of the tax rate. During the last two months of the fiscal year, the governing body may, by a 2/3 vote; amend the budget through line item transfers. Management has no authority to amend the budget without the approval of the governing body. Expenditures may not legally exceed budgeted appropriations at the line item level. During 2014 the Borough Council increased the original budget by \$44,099. The increase was funded by additional aid allotted to the Borough. The Borough Council did not increase the original budget in 2013. In addition, the governing body approved several budget transfers during 2014 and 2013.

B. Excess Expenditures Over Appropriations

The following is a summary of expenditures in excess of available appropriations. The overexpended appropriations resulted in unfavorable variances.

<u>2014</u>	Modified Budget	<u>Actual</u>	Unfavorable <u>Variance</u>		
Current Fund				,	
2013 Appropriation Reserves					
Streets and Roads - Repair and Maintenance					
Salaries and Wages	\$ 82	\$	1,130	\$	1,048
Other Expenses			1,232		1,232
Streets and Roads - Snow Removal					
Salaries and Wages	1		813		812
Fire Official					
Other Expenses	34		2,999		2,965
Public Buildings and Grounds					
Other Expenses			398		398
Board of Health					
Other Expenses	3,071		3,700		629
Appropriated Grant Reserves					
Alcohol Education and Rehabilitation	3,355		3,804		449

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

B. Excess Expenditures Over Appropriations (Continued)

2013	Modified Budget Actual		Unfavorable <u>Variance</u>		
Current Fund					
2013 Appropriations					
Legal Services and Costs					
Other Expenses	\$ 228,775	\$	235,197	\$	6,422
Engineering Services and Costs					
Other Expenses	60,170		70,606		10,436
Road Repair and Maintenance					
Other Expenses	231,500		246,361		14,861
Public Buildings and Grounds					
Other Expenses	263,780		269,830		6,050
Recreation					
Other Expenses	62,050		65,792		3,742
Construction Code Official					
Other Expenses	7,000		7,080		80
Insurance					
Employee Group Insurance	2,024,954		2,047,105		22,151
Utilities					
Water	12,400		13,130		730
Statutory Charges					
Defined Contribution Retirement Plan (DCRP)	1,000		1,512		512
2012 Appropriation Reserves Financial Administration					
Other Expenses	663		3,902		3,239
Maintenance of Free Public Library	303		2,502		
Other Expenses	25,833		32,776		6,943

In accordance with the regulatory basis of accounting, the above variances or overexpenditures were recorded as deferred charges on the balance sheet of the respective fund at year end and are required to be funded in the succeeding year's budget. GAAP does not permit the deferral of overexpenditures at year end.

NOTE 3 DEPOSITS AND INVESTMENTS

The Borough considers petty cash, change funds, cash in banks, certificates of deposits and deposits with the New Jersey Cash Management Fund as cash and cash equivalents.

A. Deposits

The Borough's deposits are insured through either the Federal Deposit Insurance Corporation (FDIC), Securities Investor Protection Corporation (SIPC) or New Jersey's Governmental Unit Deposit Protection Act (GUDPA). The Borough is required to deposit their funds in a depository which is protecting such funds pursuant to GUDPA. The New Jersey Governmental Unit Deposit Protection Act requires all banks doing business in the State of New Jersey to pledge collateral equal to at least 5% of the average amount of its public deposits and 100% of the average amount of its public funds in excess of the lesser of 75% of its capital funds or \$200 million for all deposits not covered by the FDIC.

Bank balances are insured up to \$250,000 in the aggregate by the FDIC for each bank. SIPC replaces cash claims up to a maximum of \$250,000 for each failed brokerage firm. At December 31, 2014 and 2013, the book value of the Borough's deposits were \$10,238,048 and \$5,514,356 and bank and brokerage firm balances of the Borough's deposits amounted to \$9,640,201 and \$5,914,472, respectively. The Borough's deposits which are displayed on the various fund balance sheets as "cash" or "cash and cash equivalents" are categorized as:

	Bank Balance				
Depository Account	2014		<u>2013</u>		
Insured	\$ 9,640,201	\$	5,914,472		

<u>Custodial Credit Risk – Deposits</u> – Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The Borough does not have a formal policy for custodial credit risk. As of December 31, 2014 and 2013, the Borough's bank balances were not exposed to custodial credit risk.

B. Investments

The Borough is permitted to invest public funds in accordance with the types of securities authorized by N.J.S.A. 40A:5-15.1. Investments include bonds or other obligations of the United States or obligations guaranteed by the United States of America, Government Money Market Mutual Funds, bonds or other obligations of the Borough or bonds or other obligations of the school districts which are a part of the Borough or school districts located within the Borough, Local Government investment pools, and agreements for the repurchase of fully collateralized securities, if transacted in accordance with NJSA 40A:5-15.1 (8a-8e). In addition, the Borough is permitted to invest LOSAP Funds with the types of eligible investments authorized in NJAC 5:30-14.19. LOSAP investments include interest bearing accounts or securities, in which savings banks of New Jersey are authorized to invest their funds, New Jersey Cash Management Fund, fixed and variable individual or group annuity contracts, mutual fund shares or fixed and variable life insurance contracts.

NOTE 3 DEPOSITS AND INVESTMENTS (Continued)

B. <u>Investments</u> (Continued)

As of December 31, 2014 and 2013, the Borough had the following investments:

	Fair <u>Value</u>	Book <u>Value</u>
<u>2014</u>		<u></u>
Lincoln Financial Group (LOSAP)	\$ 1,382,420	\$ 1,382,420
	Fair <u>Value</u>	Book <u>Value</u>
<u>2013</u>		
Lincoln Financial Group (LOSAP)	\$ 1,242,350	\$ 1,242,350

<u>Custodial Credit Risk – Investments</u> – For an investment, this is the risk, that in the event of the failure of the counterparty, the Borough will not be able to recover the value of its investments or collateral securities that are held by an outside party. The Borough does not have a policy for custodial risk. As of December 31, 2014 and 2013, \$1,382,420 and \$1,142,350 of the Borough's investments was exposed to custodial credit risk as follows:

<u>2014</u>	Fair <u>Value</u> (LOSAP)	Book <u>Value</u>
Uninsured and Collateralized: Collateral held by pledging financial institution's trust department but not in	,	
the Borough's name (unaudited)	\$ 1,382,420	\$ 1,382,420
	Fair <u>Value</u> (LOSAP)	Book <u>Value</u>
<u>2013</u>	()	
Uninsured and Collateralized: Collateral held by pledging financial institution's trust department but not in the Borough's name (unaudited)	\$ 1,142,350	\$ 1,142,350

NOTE 3 DEPOSITS AND INVESTMENTS (Continued)

B. <u>Investments</u> (Continued)

<u>Interest Rate Risk</u> – The Borough does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

<u>Credit Risk</u> – State law limits investments as noted above (N.J.S.A. 40A:5-15.1). The Borough does not have an investment policy that would further limit its investment choices. As of December 31, 2014 and 2013, the Borough's investment in Lincoln Financial Group was rated Baa2 by Moody's Investor Services.

<u>Concentration of Credit Risk</u> – The Borough places no limit in the amount the Borough may invest in any one issuer. More than five (5) percent of the Borough's investments are in Lincoln Financial Group. These investments are 100% of the Borough's total investments.

The fair value of the above-listed investments were based on quoted market prices.

Interest earned in the General Capital Fund, Assessment Trust Fund, Animal Control Fund and certain Other Trust Funds are assigned to the Current Fund in accordance with the regulatory basis of accounting.

NOTE 4 TAXES RECEIVABLE

Receivables at December 31, 2014 and 2013 consisted of the following:

Current Fund	2014	<u>2013</u>
Property Taxes	\$ 1,364,732	\$ 692,948
Tax Title Liens	 22,927	 15,943
	\$ 1,387,659	\$ 708,891

In 2014 and 2013, the Borough collected \$683,700 and \$247,570 from delinquent taxes, which represented 96.4% and 97.8%, respectively of the prior year delinquent taxes receivable balance.

NOTE 5 DUE TO/FROM OTHER FUNDS

As of December 31, interfund receivables and payables that resulted from various interfund transactions were as follows:

	<u>2014</u>				<u>2013</u>				
	Du	e from	Due to			Due from			Due to
	<u>Othe</u>	er Funds	<u>Ot</u>	her Funds		<u>Oth</u>	er Funds	<u>C</u>	ther Funds
Current Fund	\$	9,777	\$	639,202		\$	292,289	\$	344,045
Trust Fund									
Animal Control				9,774					9,618
Other Trust		66,189							220,614
Unemployment				3					7,843
Assessment		68,026							850
General Capital Fund		504,987					290,681		
Total	\$	648,979	\$	648,979	;	\$	582,970	<u>\$</u>	582,970

The above balances are the result of expenditures being paid by one fund on behalf of another.

The Borough expects all interfund balances to be liquidated within one year.

NOTE 6 DEFERRED CHARGES TO BE RAISED IN SUCCEEDING BUDGETS

Under the regulatory basis of accounting, certain expenditures are required to be deferred to budgets of succeeding years. At December 31, the following deferred charges are reported on the balance sheets of the following funds:

2014 Command Found		Balance cember 31,		equent Year Budget propriation	S	salance to ucceeding Budgets
Current Fund Special Emergency Authorizations (40A:4-55)	\$	474,441	\$	261,688	\$	212,753
Overexpenditure of Grant Appropriation	•	449	Ψ	449	•	,
Overexpenditure of Appropriation Reserves		7,084		7,084		
Operating Deficit		70,690		70,690		
		Balance		equent Year Budget propriation	S	alance to ucceeding Budgets
<u>2013</u>						
Current Fund						
Special Emergency Authorizations (40A:4-55)	\$	750,000	\$	275,559	\$	474,441
Overexpenditure of Appropriations		64,984		64,984		
Overexpenditure of an Appropriation Reserves		10,182		10,182		
Orange and the second of the s				1 775		
Overexpenditure of a Grant Appropriation		1,775		1,775		

NOTE 7 FUND BALANCES APPROPRIATED

Under the regulatory basis of accounting, fund balance in the Current Fund is comprised of cash surplus (fund balance) and non-cash surplus (fund balance). All or part of cash surplus as of December 31 may be anticipated in the subsequent year's budget. The non-cash surplus portion of fund balance may be utilized in the subsequent year's budget with the prior written consent of the Director of the Division of Local Government Services if certain guidelines are met as to its availability. Fund balances at December 31, which were appropriated and included as anticipated revenue in the budget for the succeeding year were as follows:

	20	14	20	3	
	Fund	Utilized	Fund	Utilized	
	Balance	in Subsequent	Balance	in Subsequent	
	December 31,	Year's Budget	December 31,	Year's Budget	
Current Fund Non-Cash Surplus	\$ 502,715	\$	\$ 502,715	\$ -	
	\$ 502,715	\$	\$ 502,715	\$ -	

NOTE 8 FIXED ASSETS -

A. General Fixed Assets

The following is a summary of changes in the general fixed assets account group for the years ended December 31, 2014 and 2013.

	Balance January 1, 2014 Increases	Decreases	Balance, December 31, 2014
2014 Land	\$ 7,418,400		\$ 7,418,400
Buildings and Building Improvements	5,492,089 \$ 73,399		5,565,488
Machinery and Equipment	7,285,580 137,769	-	7,423,349
• •			
	\$ 20,196,069 \$ 211,168	\$ -	\$ 20,407,237
	- .		D 1
	Balance		Balance,
	January 1, 2013 Incr <u>eases</u>	Decreases	December 31, 2013
2013	<u>2015</u> <u>Increases</u>	Decreases	2015
Land	\$ 7,418,400		\$ 7,418,400
Buildings and Building Improvements	5,201,823 \$ 290,266		5,492,089
Machinery and Equipment	6,395,728 957,502	\$ 67,650	7,285,580
	<u>\$ 19,015,951</u>	\$ 67,650	\$ 20,196,069

NOTE 9 MUNICIPAL DEBT

The Local Bond Law governs the issuance of bonds and notes used to finance capital expenditures. General obligation bonds have been issued for general capital fund projects. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the Borough are general obligation bonds, backed by the full faith and credit of the Borough.

The Borough's debt is summarized as follows:

		<u>2014</u>	<u>2013</u>
Issued			
General			
Bonds and Loans	\$	17,115,256	\$ 19,440,077
Assessment			
Bonds		383,745	 465,973
		17,499,001	19,906,050
Less Funds Temporarily Held to Pay Bonds and Notes	-	455,945	 465,973
Net Debt Issued		17,043,056	19,440,077
Authorized But Not Issued			
General			
Bonds and Notes		1,011,743	 375,243
Net Bonds and Notes Issued and Authorized			
But Not Issued	\$	18,054,799	\$ 19,815,320

NOTE 9 MUNICIPAL DEBT (Continued)

Statutory Net Debt

The statement of debt condition that follows is extracted from the Borough's Annual Debt Statement and indicates a statutory net debt of 1.229% and 1.312% at December 31, 2014 and 2013, respectively.

2011	9	Gross Debt		<u>Deductions</u>	Net Debt
2014 General Debt	\$	18,510,744	\$	455,945	\$ 18,054,799
School Debt		4,902,000	_	4,902,000	 _
Total	\$	23,412,744	\$	5,357,945	\$ 18,054,799
	9	Gross Debt		Deductions	Net Debt
2013 General Debt	\$	Gross Debt 20,281,293	\$	<u>Deductions</u> 465,973	\$ Net Debt 19,815,320
	_				\$

Statutory Borrowing Power

The Borough's remaining borrowing power under N.J.S. 40A:2-6, as amended, at December 31, was as follows:

	<u>2014</u>	<u>2013</u>
3-1/2% of Equalized Valuation Basis (Municipal) Net Debt	\$ 51,628,575 18,054,799	\$ 52,847,719 19,815,320
Remaining Borrowing Power	\$ 33,573,776	\$ 33,032,399

NOTE 9 MUNICIPAL DEBT (Continued)

A. Long-Term Debt

The Borough's long-term debt consisted of the following at December 31:

General Obligation Bonds

The Borough levies ad valorem taxes to pay debt service on general obligation bonds. General obligation bonds outstanding at December 31 are as follows:

	2014	2013
\$11,765,000, 2005 B.C.I.A. Refunding Bond, due in annual installments of \$475,000 to \$520,000 through September 20, 2018, interest at 3.50% to 4.00%	\$ 2,015,000	\$ 2,535,000
\$8,720,000, 2005 B.C.I.A. General Improvement Bonds, due in annual installments of \$1,270,000 to \$1,535,000 through September 20, 2018, interest at 3.50% to 3.75%	5,570,000	6,735,000
\$390,889, 2005 B.C.I.A. Assessment Bonds, due in annual installments of \$56,681 to \$68,396 through		
September 20, 2018, interest at 3.50% to 3.75%	246,256	299,028
\$2,800,000, 2010 General Improvement Encap Bonds, due in annual installments of \$200,000 through September 20, 2018, interest at 3.75% to 4.25%	2,000,000	2,200,000
\$7,634,000, 2013 General Improvement Bonds, due in annual installments of \$350,000 to \$700,000 through		
August 15, 2027, interest at 3.00% to 3.375%	7,284,000	7,634,000
	\$ 17,115,256	\$ 19,403,028

Assessment Bonds

The Borough pledges revenue from special benefit assessments to pay debt service on assessment bonds issued. The assessment bonds outstanding at December 31 are as follows:

<u>2014</u>	<u>2013</u>
\$ 383,745	\$ 465,973
\$	

NOTE 9 MUNICIPAL DEBT (Continued)

A. Long-Term Debt (Continued)

General Intergovernmental Loans Payable

The Borough has entered into loan agreements with the New Jersey Department of Environmental Protection for the financing relating to the wastewater treatment program of the Borough's sanitary sewer system. The Borough levies ad valorem taxes to pay debt service on general intergovernmental loans issued. General intergovernmental loans outstanding at December 31 are as follows:

	<u>2014</u>		<u>2013</u>
\$227,322, 1994 Loan Payable, due to an annual installment of \$12,049 on March 1, 2014. This loan is fully matured	·	\$	12,049
\$228,952, 1998 Refunding Loan, due in an annual installment of \$25,000 on March 1, 2014. This loan is fully matured		<u>-</u>	25,000
	\$		37,049

The Borough's principal and interest for long-term debt issued and outstanding as of December 31, 2014 is as follows:

Calendar	General	Bonds Assessment		Total	
<u>Year</u>	Principal	<u>Interest</u>	Principal Principal		
2015	\$ 2,396,681	\$ 651,067	\$ 88,319	\$ 3,136,067	
2015	2,463,635	551,192	91,365	3,106,192	
2017	2,542,544	446,587	97,456	3,086,587	
2018	2,628,396	339,301	106,605	3,074,302	
2019	900,000	229,126		1,129,126	
2020-2024	4,325,000	717,120		5,042,120	
2025-2027	1,859,000	121,036		1,980,036	
Total	<u>\$17,115,256</u>	\$3,055,429	\$ 383,745	\$20,554,430	

NOTE 9 MUNICIPAL DEBT (Continued)

A. Long-Term Debt (Continued)

Changes in Long-Term Municipal Debt

The Borough's long-term capital debt activity for the years ended December 31, 2014 and 2013 were as follows:

	Balance,			Balance,	Due
	December 31,			December 31,	Within
	<u>2013</u>	<u>Additions</u>	Reductions	<u>2014</u>	One Year
<u>2014</u>					
General Capital Fund					
Bonds Payable	\$ 19,403,028		\$ 2,287,772	\$ 17,115,256	\$ 2,396,681
Intergovernmental Loans Payable	37,049		37,049		-
General Capital Fund Long-Term Liabilities	\$ 19,440,077	\$	\$ 2,324,821	<u>\$ 17,115,256</u>	\$ 2,396,681
Trust Assessment Fund Bonds Payable	\$ 465,973		\$ 82,228	\$ 383,745	\$ 88,319
Trust Assessment Fund Long-Term Liabilities	\$ 465,973	\$ -	\$ 82,228	\$ (383,745)	\$ 88,319

NOTE 9 MUNICIPAL DEBT (Continued)

A. Long-Term Debt (Continued)

Changes in Long-Term Municipal Debt (Continued)

	Balance,			Balance,	Due
	December 31,			December 31,	Within
	<u> 2012</u>	Additions	Reductions	<u>2013</u>	One Year
<u>2013</u>					
General Capital Fund					
Bonds Payable	\$ 13,655,300	\$ 7,634,000	\$ 1,886,272	\$ 19,403,028	\$ 2,287,772
Intergovernmental Loans Payable	67,433		30,384	37,049	37,049
General Capital Fund Long-Term Liabilities	\$ 13,722,733	\$ 7,634,000	\$ 1,916,656	\$ 19,440,077	\$ 2,324,821
Trust Assessment Fund Bonds Payable	\$ 514,701		\$ 48,728	\$ 465,973	\$ 82,228
Trust Assessment Fund Long-Term Liabilities	\$ 514,701	\$ -	\$ 48,728	\$ 465,973	\$ 82,228

B. Short-Term Debt

The Borough's short-term debt activity for the years ended December 31, 2014 and 2013 was as follows:

Bond Anticipation Notes

<u>2014</u>

There are none.

NOTE 9 MUNICIPAL DEBT (Continued)

B. Short-Term Debt (Continued)

Bond Anticipation Notes (Continued)

	Rate	Maturity	Balance December 31,	Renewed/	Retired/	Balance, December 31,
Purpose	(%)	<u>Date</u>	2012	Issued	Redeemed	2013
2013						
General Capital Fund						
Reconstruction of Rutherford Place	1.50%	5/24/2013	\$ 35,590		\$ 35,590	-
	1.00%	8/23/2013		\$ 35,590	35,590	-
Construction of Bikeway	1.50%	5/24/2013	29,470		29,470	-
	1.00%	8/23/2013		29,470	29,470	-
Various Equipment	1.50%	5/24/2013	171,850		171,850	-
	1.00%	8/23/2013		171,850	171,850	-
Reconstruction of Rutherford Place	1.50%	5/24/2013	229,050		229,050	-
	1.00%	8/23/2013		229,050	229,050	-
DPW Storage Tanks	1.50%	5/24/2013	203,424	202.424	203,424	-
	1.00%	8/23/2013	150.056	203,424	203,424	-
Resurfacing Hedden Terrace	1.50%	5/24/2013	170,356	150.256	170,356	-
Towns and A. Mariana Daldia Daddina	1.00%	8/23/2013	100.040	170,356	170,356	-
Improvements to Various Public Buildings	1.50%	5/24/2013	199,240	100 240	199,240	-
Stores Street & Didge Dark Daire Improvements	1.00% 1.50%	8/23/2013 5/24/2013	£1 700	199,240	199,240 61,288	-
Stover Street & Ridge Park Drive Improvements	1.00%	8/23/2013	61,288	61,288	61,288	-
Various General Improvements	1.50%	5/24/2013	933,000	V1,286	933,000	-
various General Improvements	1.00%	8/23/2013	933,000	933,000	933,000	_
Ridge Road Streetscape III	1.50%	5/24/2013	638,000	223,000	638,000	_
Mage Road Galesiscape III	1.00%	8/23/2013	050,000	638,000	638,000	_
Acquisition of Fire Rescue Truck	1.50%	5/24/2013	467,500	050,000	467,500	_
A SQUESTION OF THE RESIDUE TANK	1.00%	8/23/2013	107,500	467,500	467,500	_
Various Park Improvements	1.50%	5/24/2013	193,809	,	193,809	_
**************************************	1.00%	8/23/2013	,	193,809	193,809	_
Various General Improvements	1.50%	5/24/2013	190,000	•	190,000	-
•	1.00%	8/23/2013	-	190,000	190,000	_
Wilson Place Improvements	1.50%	5/24/2013	17,400		17,400	-
	1.00%	8/23/2013		17,400	17,400	-
Resurfacing of Sunset Avenue	1.50%	5/24/2013	25,000		25,000	_
	1.00%	8/23/2013		25,000	25,000	-
Various Sewer Improvements	1.50%	5/24/2013	237,500		237,500	-
	1.00%	8/23/2013		237,500	237,500	_
Various Improvements	1.50%	5/24/2013	664,393		664,393	-
	1.00%	8/23/2013		664,393	664,393	-
Various Improvements	1.50%	5/24/2013	807,500		807,500	-
	1.00%	8/23/2013		807,500	807,500	-
Acquisition of Equipment	1.50%	5/24/2013	130		130	-
	1.00%	8/23/2013		130	130	-
Various Capital Improvements	1.50%	5/24/2013	332,500	000	332,500	-
	1.00%	8/23/2013		332,500	332,500	
			e = <0.000.000	e 5607000	¢ 11.214.000	e
			\$ 5,607,000	\$ 5,607,000	\$ 11,214,000	<u>s - </u>

NOTE 9 MUNICIPAL DEBT (Continued)

B. Short-Term Debt (Continued)

Bond Anticipation Notes (Continued)

The purpose of these short-term borrowings was to provide resources for capital construction, acquisitions or improvement projects and other purposes permitted by State Local Bond Law NJSA 40A:2 et. seq. The amounts issued for governmental activities are accounted for in the General Capital Fund.

State law requires that notes are to be issued for a period not exceeding one year and may be renewed from time to time for additional periods, none of which shall exceed one year. All bond anticipation notes, including renewals, shall mature and be paid not later than the first day of the fifth month following the close of the tenth fiscal year following the date of the original notes. In addition any note renewed beyond the third anniversary date of the original note, requires one legally payable installment to be paid.

In addition to the debt shown in the above schedule, municipalities may issue debt to finance emergency or special emergency appropriations or to meet cash flow needs (Tax Anticipation Notes) to temporarily finance operating expenditures. This debt which is not included in the Borough's statutory debt limit calculation is reported in the Current Fund for the years 2014 and 2013 as follows:

Special Emergency Notes

Following the adoption of an ordinance or resolution for special emergency appropriations, the Borough may borrow money and issue special emergency notes which may be renewed from time to time, but at least 1/5 of all such notes and the renewal thereof, shall mature and be paid in each year so that all notes have been paid by the end of the fifth year following the date of the special emergency resolution.

2014	Rate (%)	Maturity <u>Date</u>		Balance, cember 31, 2013	<u>A</u>	dditions	Re	eductions	Balance, ecember 31, 2014
2014 Special Emergency Notes		5/22/2015	\$	750,000	\$	510,000	<u>\$</u>	750,000	\$ 510,000
				Balance, cember 31, 2012	A	<u>dditions</u>	<u>R</u> e	eductions	Balance, ecember 31, 2013
2013 Special Emergency Notes	1.50%	5/23/2014	<u>\$</u>	990,000	\$	750,000	\$	990,000	\$ 750,000

NOTE 9 MUNICIPAL DEBT (Continued)

B. Short-Term Debt (Continued)

Tax Anticipation Notes

In any fiscal year in anticipation of the collection of taxes for such year, whether levied or to be levied in such year, or in anticipation of other revenues for such year, the Borough may borrow money in the form of tax anticipation notes. The amount of tax anticipation notes of any fiscal year outstanding at any one time shall not exceed an amount certified as the gross borrowing power. Tax anticipation notes may be renewed from time to time, but all such notes and any renewals shall mature within 120 days after the beginning of the succeeding fiscal year.

	Rate (%)	Maturity <u>Date</u>	Balance, December 31, 2013	Additions	Reductions	Balance, December 31, 2014
2014 Tax Anticipation Note	0.50%	3/23/2015	<u>\$ -</u>	\$ 4,750,000	<u>\$</u>	\$ 4,750,000

2013 None

NOTE 10 CONSTRUCTION AND OTHER SIGNIFICANT COMMITMENTS

As of December 31, the Borough had the following commitments with respect to unfinished capital projects:

Capital Project 2014	Construction Commitment	Estimated Date of Completion
2013 Road Improvement Program	\$281,796	2015

2013

Not Available.

NOTE 11 OTHER LONG-TERM LIABILITIES

A. Compensated Absences

Under the existing policies and labor agreements of the Borough, employees are allowed to accumulate (with certain restrictions) unused sick leave over the life of their working careers and to redeem such unused leave time in cash (with certain limitations) upon death, retirement or by extended absence immediately preceding retirement.

It is estimated that the current cost of such unpaid compensation and salary related payments would approximate \$1,427,042 and \$1,249,583 at December 31, 2014 and 2013, respectively. These amounts which is are considered material to the financial statements, are not reported either as an expenditure or liability.

As of both December 31, 2014 and 2013, the Borough has reserved in the Other Trust Fund \$75,012 to fund compensated absences in accordance with NJSA 40A:4-39.

B. Deferred Pension Obligation

During the year ended December 31, 2009 the Borough elected to contribute 50% of its normal and accrued liability components of the PFRS and PERS obligations and deferred the remaining 50% in accordance with P.L. 2009, c.19. The deferred amount totaled \$474,676 and will be paid back with interest over 15 years beginning in the 2012 year. The Borough is permitted to payoff the deferred PFRS and PERS pension obligations at any time. It is estimated that the total deferred liability including accrued interest (at 7.90% effective July 1, 2012 and 8.25% prior to July 1, 2012) at December 31, 2014 and 2013 is \$569,820 and \$609,993, respectively.

Changes in Other Long-Term Liabilities

The Borough's changes in other long-term liabilities for the years ended December 31, 2014 and 2013 were as follows:

	Balance, December 31,			Balance, December 31,	Due Within
<u>2014</u>	2013	Additions	Reductions	<u>2014</u>	One Year
Compensated Absences Deferred Pension Obligation	\$ 1,249,583 430,720	\$ 177,459 	\$ 70,049	\$ 1,427,042 360,671	\$ 28,706
Other Long-Term Liabilities	\$ 1,680,303	\$ 177,459	\$ 70,049	\$ 1,787,713	\$ 28,706
	Balance, December 31, 2012	<u>Additions</u>	Reductions	Balance, December 31, 2013	Due Within One Year
<u>2013</u>	December 31,	<u>Additions</u>	Reductions	December 31,	Within
2013 Compensated Absences Deferred Pension Obligation	December 31,	Additions -	Reductions \$ 53,641	December 31,	Within

NOTE 12 EMPLOYEE RETIREMENT SYSTEMS

The State of New Jersey sponsors and administers the following contributory defined benefit public employee retirement systems (retirement systems) covering substantially all state and local government employees which includes those Borough employees who are eligible for pension coverage.

Police and Firemen's Retirement System (PFRS) – established in July 1944, under the provisions of N.J.S.A. 43:16A to provide coverage to substantially all full time county and municipal police or firemen and State firemen appointed after June 30, 1944. Membership is mandatory for such employees with vesting occurring after 10 years of membership. PFRS is a cost-sharing multi-employer defined benefit pension plan.

Public Employees' Retirement System (PERS) – established in January 1955, under the provisions of N.J.S.A. 43:15A to provide coverage, including post-retirement healthcare for those eligible employees whose local employers elected to do so, to substantially all full-time employees of the State or any county, municipality, school district, or public agency provided the employee is not a member of another State-administered retirement system. Membership is mandatory for such employees and vesting occurs after 10 years of service for pension benefits and, if applicable, 25 years for post-retirement healthcare coverage. PERS is a cost-sharing multi-employer defined benefit pension plan.

The State of New Jersey sponsors and administers the following defined contribution public employee retirement program covering certain state and local government employees which include those Borough employees who are eligible for pension coverage.

Defined Contribution Retirement Program (DCRP) – established under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2008 to provide coverage to elected and certain appointed officials, effective July 1, 2007. Membership is mandatory for such individuals with vesting occurring after one (1) year of membership. This provision was extended by Chapter 1, P.L. 2010, effective May 21, 2010, to new employees (Tier 2) of the PFRS and new employees who would otherwise be eligible to participate in PERS and do not work the minimum required hours but earn a base salary of at least \$5,000 are eligible for participation in the DCRP.

Other Pension Funds

The state established and administers a Supplemental Annuity Collective Trust Fund (SACT) which is available to active members of the State-administered retirement systems to purchase annuities to supplement the guaranteed benefits provided by their retirement system. The state or local governmental employers do not appropriate funds to SACT.

The cost of living increase for PFRS and PERS are funded directly by each of the respective systems, but are currently suspended as a result of reform legislation.

According to state law, all obligations of each retirement system will be assumed by the State of New Jersey should any retirement system be terminated.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of each of the above systems, funds, and trust. The financial reports may be accessed via the New Jersey, Division of Pensions and Benefits website at www.state.nj.us/treasury/pensions.

NOTE 12 EMPLOYEE RETIREMENT SYSTEMS (Continued)

Basis of Accounting

The financial statements of the retirement systems are prepared on the accrual basis of accounting. Employer contributions are recognized when payable to the retirement systems. Benefits and refunds are recognized when due and payable in accordance with the terms of the retirement systems.

Significant Legislation

P.L. 2011, c.78, effective June 28, 2011, made various changes to the manner in which PERS and PFRS operate and to the benefit provisions of those systems.

This new legislation's provisions impacting employee pension and health benefits include:

- For new members of PERS hired on or after June 28, 2011 (Tier 5 members), the years of creditable service needed for early retirement benefits increased from 25 to 30 years and the early retirement age increased from 55 to 65. The eligibility age to qualify for a service retirement in the PERS increased from age 62 to 65 for Tier 5 members.
- The annual benefit under special retirement for new PFRS members enrolled after June 28, 2011 (Tier 3 members), decreased from 65 percent of final compensation to 60 percent of final compensation after 25 years of service and from 70 percent of final compensation to 65 percent of final compensation after 30 or more years of service.
- It increased the active member contribution rates as follows: PERS active member rates increase from 5.5 percent of annual compensation to 6.5 percent plus an additional 1 percent phased-in over 7 years for members hired or reappointed on or after June 28, 2011; PFRS active member rates increase from 8.5 percent to 10 percent. For Fiscal Year 2014, the PERS member contribution rate was 6.78%. The rate increased to 6.92% effective July 2014. The phase-in of the additional incremental member contributions for PERS members will take place in July of each subsequent fiscal year.
- The payment of automatic cost-of-living adjustment (COLA) additional increases to current and future retirees and beneficiaries was suspended. COLA increases may be reactivated at a future date as permitted by this law.
- It changed the method for amortizing the pension systems' unfunded accrued liability (from a level percent of pay method to a level dollar of pay method).

Investment Valuation

Investments are reported at fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Mortgages are valued on the basis of future principal and interest payments, and are discounted at prevailing interest rates for similar instruments. The fair value of real estate investments is based on independent appraisals. Investments that do not have an established market are reported at estimated fair values.

The State of New Jersey, Department of the Treasury, Division of Investment, issues publicly available financial reports that include the financial statements of the State of New Jersey Cash Management Fund. The financial report may be obtained by writing to the State of New Jersey, Department of the Treasury, Division of Investment, P.O. Box 290, Trenton, New Jersey 08625-0290, or at www.state.nj/treasury/doinvest.

NOTE 12 EMPLOYEE RETIREMENT SYSTEMS (Continued)

Funded Status and Funding Progress

As of July 1, 2012, the most recent actuarial valuation date, the aggregate funded ratio for all the State administered retirement systems, including PERS and PFRS, is 64.5 percent with an unfunded actuarial accrued liability of \$47.2 billion. The aggregate funded ratio and unfunded accrued liability for the State-funded systems is 56.7 percent and \$34.4 billion, respectively and the aggregate funded ratio and unfunded accrued liability for local PERS and PFRS is 76.1 percent and \$12.8 billion, respectively.

The funded status and funding progress of the retirement systems includes actuarial valuations which involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. These amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the probability of future events.

Actuarial calculations reflect a long-term perspective and are based on the benefits provided under the terms of the retirement systems in effect at the time of each valuation and also consider the pattern of the sharing of costs between the employer and members at that point in time. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the employer and members in the future.

Actuarial Methods and Assumptions

In the July 1, 2012 actuarial valuations, the date of the most recent actuarial valuations, the projected unit credit was used as actuarial cost method, and the five year average of market value was used as asset valuation method for pension trust funds. The actuarial assumptions included (a) 7.90% for investment rate of return for all the retirement systems except CPFPF (2.00%) and (b) changes to projected salary increases of 4.22 percent for PERS and 6.01 percent for PFRS.

Employer and Employee Pension Contributions

The contribution policy is set by laws of the State of New Jersey and contributions are required by active members and participating employers. Plan members and employer contributions may be amended by State of New Jersey legislation, with the amount of contributions by the State of New Jersey contingent upon the annual Appropriations Act. As defined, the various retirement systems require employee contributions based on 6.50% plus an additional 1% phased-in over 7 years beginning in July 2013 for PERS, 10.0% for PFRS and 5.50% for DCRP of employees' annual compensation. The member contribution for PERS was 6.78% in fiscal year 2014 and 6.92% for fiscal year 2015 effective July 2014.

Annual Pension Cost (APC)

Per the requirements of GASB Statement No. 27, Accounting for Pensions by State and Local Government Employees, for the year ended June 30, 2014 for PFRS and PERS, which are cost sharing multi-employer defined benefit pension plans, annual pension cost equals contributions made. In the DCRP, which is a defined contribution plan, member contributions are matched by a 3% employer contribution.

NOTE 12 EMPLOYEE RETIREMENT SYSTEMS (Continued)

Annual Pension Cost (APC) (Continued)

During the years ended December 31, 2014, 2013 and 2012, the Borough, was required to contribute for normal cost pension contributions, accrued liability pension contributions, early retirement incentive program contributions, deferred pension obligation contributions, and non-contributory life insurance premiums the following amounts which equaled the required contributions for each respective year:

Year Ended December 31	<u>PFRS</u>	<u>PERS</u>	<u>DCRP</u>	
2014	\$ 787,374	\$ 283,932	\$	2,349
2013	786,590	287,645		1,512
2012	917,278	311,846		1,338

NOTE 13 POST-RETIREMENT MEDICAL BENEFITS

The State of New Jersey sponsors and administers the post-retirement health benefit program plans for participating municipalities including the Borough. The plans are classified as either single employer plans or cost sharing multiple employer defined benefit plans depending on the plan the eligible employee is covered under.

As a result of implementing Governmental Accounting Standards Board (GASB) Statement No. 43, Financial Reporting for Post-employment Benefit Plans Other than Pension Plans (OPEB), effective for Fiscal Year 2007, the State Health Benefits Program (SHBP), and the Prescription Drug Program (PDP), and Post-Retirement Medical (PRM) of the PERS and the Teacher's Pension and Annuity (TPAF) are combined and reported as Pension and Other Employee Benefit Trust Funds in the State's Comprehensive Annual Financial Report (CAFR). Specifically, SHBP-State, PDP-State, and the PRM of the PERS are combined and reported as Health Benefits Program Fund – State classified as a single employer plan. The SHBP-Local, PDP-Local, and the PRM of the TPAF-Local are combined and reported as Health Benefits Program Fund –Local Government classified as a cost sharing multiple-employer plan. The post-retirement benefit programs had a total of 585 state and local participating employers and contributing entities for Fiscal Year 2013.

The State of New Jersey sponsors and administers the following health benefit program covering substantially all local government employees from local participating employers.

NOTE 13 POST-RETIREMENT MEDICAL BENEFITS (Continued)

State Health Benefits Program Funds (HBPF) – Local Government (including Prescription Drug Program Fund) – Certain local employers who participate in the State Health Benefits Program provide health insurance coverage to their employees at retirement. Under provisions of P.L. 1997, c.330, the State of New Jersey provides partially funded benefits to local police officers and firefighters who retire with 25 years of service (or on disability) from an employer who does not provide coverage. Retirees who are not eligible for employer paid health coverage at retirement can continue in the program by paying the cost of the insurance for themselves and their covered dependents. Also, local employees are eligible for the PDP coverage after 60 days of employment.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the above Fund. The financial reports may be assessed via, the New Jersey, Division of Pensions and Benefits website at www.state.nj.us/treasury/pensions.

Basis of Accounting

The financial statements of the health benefit programs are prepared on the accrual basis of accounting. Employer contributions are recognized when payable to the health benefit programs. Benefits or refunds are recognized when due and payable in accordance with the terms of the health benefit programs.

Significant Legislation

P.L. 2011, c.78, effective October 2011, sets new employee contribution requirements towards the cost of employer-provided health benefit coverage. Employees are required to contribute a certain percentage of the cost of coverage. The rate of contribution is determined based on the employee's annual salary and the selected level of coverage. The increased employee contributions will be phased in over a 4-year period for those employed prior to this new legislation's effective date with a minimum contribution required to be at least 1.5% of salary. For those employed on or after June 28, 2011 the 4-year phase in does not apply, and contributions based on the full percentage rate of contribution are required.

Investment Valuation

Investments are reported at fair value. Investments that do not have an established market are reported at estimated fair values.

Funded Status and Funding Progress

As of July 1, 2013, the most recent actuarial valuation date, the State had a \$51.5 billion unfunded actuarial liability for other postemployment benefits (OPEB) which is made up of \$19.3 billion for state active and retired members and \$32.2 billion for education employees and retirees that become the obligation of the State of New Jersey upon retirement.

The funded status and funding progress of the OPEB includes actuarial valuations which involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. These amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the probability of future events.

NOTE 13 POST-RETIREMENT MEDICAL BENEFITS (Continued)

Funded Status and Funding Progress (Continued)

Actuarial calculations reflect a long-term perspective and are based on the benefits provided under the terms of the OPEB in effect at the time of each valuation and also consider the pattern of the sharing of costs between the employer and members at the point in time. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the employer and members in the future.

Actuarial Methods and Assumptions

In the July 1, 2012 OPEB actuarial valuation, the projected unit credit was used as the actuarial cost method, and the market value was used as asset valuation method for the OPEB. The actuarial assumptions included an assumed investment rate of return of 4.50 percent.

Post-Retirement Medical Benefits Contribution

P.L. 1987, c. 384 and P.L. 1990, c.6 required the Public Employees' Retirement System to fund post-retirement medical benefits for those State and participating local government employees who retire after accumulating 25 years of credited service or on a disability retirement. As of June 30, 2013, there were 100,134 retirees receiving post-retirement medical benefits, and the State contributed \$1.07 billion on their behalf. The cost of these benefits is funded through contributions by the State and participating local governments in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a pre-funding basis to a pay-as-you-go basis beginning in Fiscal Year 1994.

P.L. 1977, c. 136 provides for the State and participating local governments to pay health benefits on a pay-as-you-go basis for all enrolled retired employees, regardless of retirement date, under two provisions. The first is for employees whose pensions are based on 25 years or more of credited service (except those who elect a deferred retirement). The second is for retired employees who are eligible for a disability retirement regardless of years of service. The State and participating local governments contributed \$139.8 million for 9,404 eligible retired members for Fiscal Year 2013. This benefit covers the Police and Firemen's Retirement System.

P.L. 1997, c. 330 provides paid post-retirement health benefits to qualified retirees of the Police and Firemen's Retirement System and to dependents of qualified retirees. The State and participating local governments are responsible for 80 percent of the premium for the category of coverage elected by the retiree under the State managed care plan or a health maintenance organization participating in the program, whichever provides the lower charge. The State and participating local governments contributed \$38.0 million in Fiscal Year 2013 to provide benefits under Chapter 330 to qualified retirees.

NOTE 13 POST-RETIREMENT MEDICAL BENEFITS (Continued)

Post-Retirement Medical Benefits Contribution (Continued)

The State sets the employer contribution rate based on a pay-as-you-go basis rather than the *annual required* contribution of the employers (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) of the plan over a period not to exceed thirty years. The Borough's contributions to the State Health Benefits Program Fund-Local Government for post-retirement benefits for the years ended December 31, 2014, 2013 and 2012 were \$991,814, \$930,345 and \$834,053, respectively, which equaled the required contributions for each year (or were not available). In addition, the Borough's reimbursements to eligible retired employees for Medicare Part B insurance coverage for the years ended December 31, 2014 and 2013 were \$19,612 and \$42,977, respectively.

NOTE 14 RISK MANAGEMENT

The Borough is exposed to various risks of loss related to general liability, automobile coverage, theft of, damage to and destruction of assets; errors and omissions; injuries to employees; termination of employees and natural disasters. The Borough has obtained commercial insurance coverage to guard against these events to minimize the exposure to the Borough should they occur.

The Borough of North Arlington is a member of the South Bergen Municipal Joint Insurance Fund (SBJIF) and Municipal Excess Liability Joint Insurance Fund (MEL). The joint insurance funds are both an insured and self-administered group of municipalities established for the purpose of insuring against property damage, general liability, motor vehicles and equipment liability and worker's compensation. The Funds are risk-sharing public entity pools. The SBJIF and MEL coverage amounts are on file with the Borough.

The relationship between the Borough and respective insurance funds is governed by a contract and by-laws that have been adopted by resolution of each unit's governing body. The Borough is contractually obligated to make all annual and supplementary contributions to the insurance funds, to report claims on a timely basis, to cooperate with the management of the funds, its claims administrator and attorneys in claims investigation and settlement, and to follow risk management procedures as outlined by the funds. Members have a contractual obligation to fund any deficit of the funds attributable to a membership year during which the municipality was a member.

The funds provide its members with risk management services, including the defense of and settlement of claims, and established reasonable and necessary loss reduction and prevention procedures to be followed by the members. Complete financial statements of the funds can be obtained by contacting the respective fund's Treasurer.

There has been no significant reduction in insurance coverage from the previous year nor have there been any settlements in excess of insurance coverage in any of the prior three years.

NOTE 14 RISK MANAGEMENT (Continued)

The Borough has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan the Borough is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The Borough is billed quarterly for amounts due to the State. The following is a summary of Borough contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the Borough's unemployment compensation trust fund for the current and previous two years:

Year Ended December 31	orough tributions	nployee tributions	_	Amount imbursed	В	nding alance <u>Deficit)</u>
2014	\$ 20,000	\$ 8,944	\$	39,151	\$	978
2013		8,801		28,320		11,185
2012	28,544	16,600		28,554		30,704

NOTE 15 CONTINGENT LIABILITIES

The Borough is a party defendant in some lawsuits, none of a kind unusual for a municipality of its size and scope of operation. In the opinion of the Borough's Attorney, the potential claims against the Borough not covered by insurance policies would not materially affect the financial condition of the Borough.

Pending Tax Appeals - Various tax appeal cases were pending in the New Jersey Tax Court at December 31, 2014 and 2013. Amounts claimed have not yet been determined. The Borough is vigorously defending its assessments in each case. Under the accounting principles prescribed by the Division of Local Government Services, Department of community Affairs, State of New Jersey, the Borough does not recognize a liability, if any, until these cases have been adjudicated. The Borough expects such amounts, if any, could be material. Funding of any ultimate liability would be provided for in succeeding years' budget or from fund balance.

Federal and State Awards - The Borough participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the Borough may be required to reimburse the grantor government. As of December 31, 2014 and 2013, significant amounts of grant expenditure have not been audited by the various grantor agencies but the Borough believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on the overall financial position of the Borough.

NOTE 16 FEDERAL ARBITRAGE REGULATIONS

The Borough is subject to Section 148 of the Internal Revenue Code as it pertains to the arbitrage rebate on all tax-exempt obligations, both long and short-term debt. Under the 1986 Tax Reform Act, the Internal Revenue Service (IRS) required that all excess earnings from investment proceeds be rebated to the IRS. Arbitrage, for purposes of these regulations, is defined as the difference between the yield on the investment and the yield on the obligations issued. If there are excess earnings, this amount may be required to be rebated to the IRS. At December 31, 2014 and 2013, the Borough has not estimated its estimated arbitrage earnings due to the IRS, if any.

NOTE 17 LENGTH OF SERVICE AWARD PROGRAM (LOSAP)-UNAUDITED

The Borough of North Arlington Length of Service Award Program (the Plan) was created by a Borough ordinance adopted on July 10, 2000 pursuant to 457 (e)(11)(13) of the Internal Service Code of 1986, as amended, except for provisions added by reason of the Length of Service Award Program as enacted into federal law in 1997. The voters of the Borough of North Arlington approved the adoption of the Plan at the general election held on November 17, 2000.

The first year of eligibility for entrance into the Plan was calendar year 2001. The tax deferred income benefits for emergency services volunteers, consisting of the Volunteer Fire Department and the First Aid Organization, come from contributions made solely by the Borough on behalf of those volunteers who meet the criteria of a plan created by the governing body.

If an active member meets the year of active service requirement, a LOSAP must provide a benefit between the minimum contribution of \$100 and a maximum contribution of \$1,150 per year. While the maximum amount is established by statute, it is subject to periodic increases that are related to the consumer price index (N.J.S.A. 40A:14-185(f). The Division of Local Government Services issues the permitted maximum increase annually.

The Borough of North Arlington has contributed \$1,150 for both 2014 and 2013, for each eligible volunteer fire department member into the Plan. The Borough also contributed \$1,150 for both 2014 and 2013, for each eligible volunteer first aid squad members into the Plan. The total Borough contributions were \$79,350 and \$93,150 for 2014 and 2013, respectively.

In accordance with the amendments to Section 457 of the Internal Revenue Code and the State Deferred Revenue Regulations, the Borough has placed the amounts deferred, including earnings, in a trust for the exclusive benefit of the plan participants and their beneficiaries.

Lincoln Financial Group is the administrator of the plan. The Borough's practical involvement in administering the plan is essentially limited to verifying the eligibility of each participant and remitting the funds to the plan administrator.

NOTE 17 LENGTH OF SERVICE AWARD PROGRAM (LOSAP)-UNAUDITED (Continued)

Vesting and Benefits

A volunteer is eligible to receive a distribution of funds upon completing 5 (five) cumulative years as an active member of the volunteer organization. Certain restrictions and tax implications may result in the event of a withdrawal of funds from the Plan.

If a volunteer member does not vest and terminates their association with the emergency service organization, the funds are returned to the sponsoring agency's surplus.

Reporting Requirements

The New Jersey Administrative Code NJAC 5:30-14.49 requires that the Borough perform a separate review report of the plan in accordance with the American Institute of Certified Public Accountants (AICPA) Statements on Standards for Accounting and Auditing Review Services. Since a review does not constitute an audit, the financial statements pertaining to the Plan are presented as unaudited in this report as part of the Borough's Trust Fund.

NOTE 18 HURRICANE SANDY

On October 29, 2012 Hurricane Sandy, the largest Atlantic hurricane on record made landfall in New Jersey and resulted in severe damage in numerous communities and a federal disaster was declared throughout the State. The Borough has incurred significant costs in the clean up and recovery from this federal disaster. The Federal Emergency Management Agency ("FEMA") provides emergency grant assistance (voluntary nonexchange transaction) to help government's cope with losses. Although the Borough has applied for reimbursement from FEMA, the total amount to be received in conjunction with this event is not considered to be measurable with sufficient reliability and therefore has not been recognized in the financial statements as of December 31, 2014. As of December 31, 2014, the Borough has received \$342,233 in FEMA reimbursements relating to Hurricane Sandy which have been reflected in the financial statements.

CURRENT FUND

BOROUGH OF NORTH ARLINGTON STATEMENT OF CASH - COLLECTOR/TREASURER

Balance, December 31, 2013			\$	2,189,915
Increased by Receipts:				
Revenue Accounts Receivable	\$	4,132,552		
Miscellaneous Revenue Not Anticipated	·	91,174		
Due from State of NJ Senior Citizens' and Veterans Deductions		120,250		
Grants Receivable		8,907		
Taxes Receivable		41,463,439		
Fees Payable		12,515		
Prepaid Taxes		166,741		
Tax Overpayments		243,913		
Reserve for Federal and State Grants - Unappropriated		54,686		
Miscellaneous Reserves		111,687		
Tax Anticipation Note		4,750,000		
Special Emergency Notes		510,000		
Receipts From Animal Control Fund		67		
Receipts From General Capital Fund		401,281		
Receipts From Other Trust Fund		329,953		
Receipts From Assessment Trust Fund		101,557		
Receipts From Unemployment Trust Fund		7,877		
				52,506,599
				54,696,514
Decreased by Disbursements:				
2014 Budget Appropriations		18,282,681		
2013 Appropriation Reserves		86,646		
Encumbrances Payable		303,981		
Fees Payable		11,884		
Tax Overpayments		242,462		
County Taxes Payable		3,407,982		
Local District School Taxes		23,060,687		
Prepaid Payroll Expenditure		252,758		
Reserve for Federal and State Grants - Appropriated		64,625		
Special Emergency Notes		750,000		
Animal Control Trust Fund Expenditures Paid by Current Fund		189		
Other Trust Fund Expenditures Paid by Current Fund		42,562		
Refund of Prior Year Taxes and Revenue		90,156		
				46,596,613
Dalamaa Dagambar 21 2014			¢	8,099,901
Balance, December 31, 2014			\$	0,077,701

BOROUGH OF NORTH ARLINGTON STATEMENT OF CHANGE FUNDS

Office	Balanc Decembe <u>2013</u>	r 31,	Balance, December 31, <u>2014</u>		
Tax Collector	\$	200	\$	200	
	\$	200	\$	200	

EXHIBIT A-6

STATEMENT OF AMOUNT DUE FROM STATE OF NEW JERSEY - SENIOR CITIZENS' AND VETERANS' DEDUCTIONS

Balance, December 31, 2013			\$ 21,337
Increased by: Senior Citizen and Veterans Deductions per Tax Billing Senior Citizen Deductions Allowed by Tax Collector	\$	122,750 250	
			 123,000
Decreased by:			144,337
Senior Citizen Deductions Disallowed by Tax Collector		500	
Senior Citizen Deductions Disallowed by Tax Collector - Prior Year Received in Cash from State		750 ⁻ 120,250	
			121,500
Balance, December 31, 2014			\$ 22,837

BOROUGH OF NORTH ARLINGTON STATEMENT OF GRANTS RECEIVABLE

	J	Balance,					I	Balance,
	J	anuary 1, 2014	A	Accrued		Cash eceipts	Dec	cember 31, 2014
NJ Meadowlands Municipal Assistance Grant	\$	8,300					\$	8,300
NJ Handicapped Recreational Opportunities		18,727			\$	4,964		13,763
NJ Department of Transportation- Canterbury PH II		4						4
Hackensack Meadowland Development Commission								
Discretionary Grant		46,425						46,425
Municipal Alliance		39,024	\$	11,677				50,701
County of Bergen- Road Repair River Road		113,886						113,886
Bergen County Open Space								
T-Ball Field- High School		1,308						1,308
Bullet Proof Vest Partnership		,		9,847				9,847
Drunk Driving Enforcement Fund				3,943		3,943		
Emergency Management				5,000				5,000
Fire Department Saver Grant		74,437		ŕ				74,437
County of Bergen - ADA Ramps		11,488						11,488
Smart Growth		11,598						11,598
Bergen County Prosecutor - Police Radios		,		44,099				44,099
NJ Dept. of Transportation- Mobility Grant		10,320		-				10,320
	\$	335,517	\$	74,566	\$	8,907	\$	401,176

BOROUGH OF NORTH ARLINGTON STATEMENT OF TAXES RECEIVABLE AND ANALYSIS OF PROPERTY TAX LEVY

<u>Year</u>		Balance, anuary I, 2014	2014 <u>Levy</u>	(Added/ Omitted <u>Taxes</u>	Citiz Ve Dec	enior ens' and terans' luctions allowed		Collected In 2013		<u>ed In</u> 2014		Senior tizens' and Veterans' beductions Allowed	<u>Cancelled</u>		Transferred to Tax Title <u>Liens</u>		Balance, ecember 31, 2014
2012 2013	\$	250 692,698			_	\$	750		**	\$	250 683,450			\$	9,358		-	\$ 640
		692,948	-		-		750		_		683,700		-		9,358		•	640
2014			\$ 42,832,630	\$	28,540		500	\$	545,161		40,779,739	\$	123,000		42,694	\$	6,984	 1,364,092
	\$	692,948	\$ 42,832,630	\$	28,540	\$	1,250	\$	545,161	\$	41,463,439	\$	123,000	\$	52,052	\$	6,984	\$ 1,364,732
	Analysis of 2014 Tax Levy																	
Tax Yield General I Added Ta	Purpo	se Tax (54:4-63.1 e	et seq.)							\$	42,832,630 28,540	\$	42,861,170					
Tax Levy													,					
County T	axes Open	(Abstract) Space	(Abstract) axes(54:4-63.1 et	: seq.)				\$	23,058,397 3,371,264 36,688 2,329									
										\$	26,468,678							
Local Ta Minimur Addition	n Lib	rary Tax	Purposes (Abstra	ct)			•		15,875,961 485,954 30,577									
											16,392,492	\$	42,861,170					

BOROUGH OF NORTH ARLINGTON STATEMENT OF TAX TITLE LIENS

Balance, January 1, 2014	\$ 15,943
Increased by: Transfers from Taxes Receivable	 6,984
Balance, December 31, 2014	\$ 22,927

BOROUGH OF NORTH ARLINGTON STATEMENT OF REVENUE ACCOUNTS RECEIVABLE

	Balance, December 31, 2013	Accrued in 2014	<u>Collected</u>	Balance, December 31, 2014
Borough Clerk				
Alcoholic Beverage Licenses	;	\$ 53,584	\$ 53,584	
Licenses - Other		10,801	10,801	
Fees and Permits		5,957	5,957	
Board of Health				
Licenses - Other		11,104	11,104	
Fees and Permits		13,582	13,582	
Police				
Fees and Permits		7,472	7,472	
Tax				
Fees and Permits		40	40	
Recreation				
Fees and Permits		13,376	13,376	
Parking Meters		44,137	44,137	
Construction Code Official				
Fees and Permits		225,854	225,854	
Interest on Investments and Deposits		5,824	5,824	
Interest and Costs on Taxes		113,678	113,678	
Municipal Court				
Fines and Costs		360,543	336,132	\$ 24,411
Cable TV Franchise Fees		85,887	85,887	
Verizon Franchise Fees		120,758	120,758	
New Jersey Meadowlands Commission				
Tax Sharing N.J.S.A. 13:17-74		996,462	996,462	
Energy Receipts Tax		1,069,861	1,069,861	
N.J.M.C. Host Community Fees		330,380	330,380	
Uniform Fire Safety Act		19,209	19,209	
Library - Pension/Insurance Reimbursement		40,000	40,000	
Third Party Billing-Emergency Medical Services		303,454	303,454	
Passaic Valley Water Settlement		325,000	325,000	-
	\$ - 3	\$ 4,156,963	\$ 4,132,552	\$ 24,411

BOROUGH OF NORTH ARLINGTON STATEMENT OF DEFERRED CHARGES N.J.S.A. 40A:4-53 - SPECIAL EMERGENCY

Date <u>Authorized</u>	<u>Purpose</u>	Amount athorized	1/5 of Net Amount <u>Authorized</u>			Balance, cember 31, 2013	 Increased in 2014		educed in 2014	Balance, cember 31, 2014
2010	Terminal Leave	\$ 300,000	\$	60,000	\$	120,000		\$	60,000	\$ 60,000
2011	Terminal Leave	450,000		90,000		270,000			90,000	180,000
2012	Superstorm Sandy	450,000		90,000		360,000	 -		125,559	 234,441
					<u>\$</u>	750,000	\$ ***	\$	275,559	\$ 474,441

EXHIBIT A-12

STATEMENT OF DEFERRED CHARGES

	Balance, December 31, Amor 2013 2014 1					Amount Resulting rom 2014	Balance, December 31, 2014		
Operating Deficit Overexpenditure of Grant Appropriation Overexpenditure of Appropriation	\$	264,747 1,775 64,984	\$	264,747 1,775 64,984	\$	70,690 449	\$	70,690 449	
Overexpenditure of Appropriation Reserve		10,182		10,182		7,084		7,084	
	\$	341,688	\$	341,688	\$	78,223	\$	78,223	

BOROUGH OF NORTH ARLINGTON STATEMENT OF 2013 APPROPRIATION RESERVES

	December 31, Payable		Budget After <u>Modification</u>	Expended	Balance Lapsed	Overexpended
Salaries and Wages					 _	
Administration & Executive	\$ 10		\$ 10		\$ 10	
Borough Council	272		272		272	
Elections	1,300		1,300		1,300	
Financial Administration	29		29		29	
Collection of Taxes	40		40		40	
Assessment of Taxes	35		35		35	
Legal Services and Costs	9		9		9	
Zoning Commission	782		782	\$ 699	83	
Police Department	14,147		14,147	14,098	49	
Emergency Medical Transportation	49		49		49	
Police- Dispatch 911	5,999		5,999	5,500	499	
Crossing Guards	3,236		3,236	3,000	236	
Fire Official		\$ 3,177	3,177		3,177	
Streets & Roads - Repair & Maintenance	82		82	1,130		\$ 1,048
Streets & Roads - Snow Removal	1		1	813		812
Board of Health	823		823		823	
Youth Center	8		8		8	
Senior Citizens Services	635		635		635	
Municipal Court	65		65		65	
Construction Code Officials	301		301		301	
Other Expenses						
Administration & Executive	49	670	719		719	
Elections	61		61		61	
Financial Administration	3,943		3,943	3,899	44	
Collection of Taxes	423		423		423	
Assessment of Taxes	3		3		3	
Planning Board	466		466	290	176	
Rent Leveling Board	100		100		100	
Police Department	26,804		26,804	18,643	8,161	
Office of Emergency Management	1,101		1,101	343	758	
Fire Department	2,825		2,825	1,192	1,633	
Volunteer Emergency Squad	60	1,357	1,417		1,417	
Fire Official	34		34	2,999		2,965
Streets & Roads - Repair & Maintenance				1,232		1,232
Streets & Roads - Snow Removal	24,969		24,969	18,999	5,970	
Shade Tree	93	375	468		468	
Sanitation	3,998		3,998	3,498	500	
Public Building & Grounds				398		398
Recycling	3,999		3,999	3,499	500	
Board of Health	3,071		3,071	3,700		629
Celebration of Public Events		800	800		800	
Youth Center	310		310		310	
Senior Citizens	861		861		861	
Municipal Court	649		649	200	449	

BOROUGH OF NORTH ARLINGTON STATEMENT OF 2013 APPROPRIATION RESERVES

	Balance, December 31, 2013		Encumbrances Payable Cancelled		Budget After <u>Modification</u>		Expended		Balance <u>Lapsed</u>	<u>Over</u>	expended
UNCLASSIFIED											
Insurance											
Unemployment	\$	20,000			\$	20,000			\$ 20,000		
General Liability Insurance		998	\$	20,740		21,738			21,738		
Worker's Compensation Insurance		911		9,758		10,669			10,669		
Utility Expenses											
Electricity		13				13			13		
Street Lighting		3,480		*		3,480	\$	3,423	57		
Gasoline		30		7		37			37		
Telephone		521		12,000		12,521			12,521		
Social Security System (O.A.S.I.)		25,840				25,840			25,840		
Public Employees Retirement System		31,075				31,075			31,075		
Lyndhurst - North Arlington Joint Meeting		14				14			14		
Maintenance of Free Public Library		21,501		6,417		27,918			27,918		
Passaic Valley Sewerage Commission		3				3			 3		
	\$	206,028	<u>\$</u>	55,301	\$	261,329	<u>\$</u>	87,555	\$ 180,858	\$	7,084
		Disbursement erred to Acco	-	Payable			\$	86,646 909			
							\$	87,555			

BOROUGH OF NORTH ARLINGTON SCHEDULE OF ENCUMBRANCES PAYABLE

Balance, December 31, 2013		\$	359,282
Increased by: Charged to 2014 Budget Appropriations Charged to Appropriated Grant Reserves	\$ 373,673 45,923		
Charges to Tipproprieted Claric Reserved	 103,525		419,596
Decreased by:	202.001		778,878
Cash Disbursements Cancellations	303,981 55,301		
			359,282
Balance, December 31, 2014		\$	419,596
STATEMENT OF ACCOUNTS PAYABLE		EXH	IBIT A-15
Balance, December 31, 2013		\$	12,944
Increased by: Transferred from 2013 Appropriation Reserves Revenue Refunds Payable	\$ 909 9,740		10,649
Balance, December 31, 2014	r	\$	23,593
STATEMENT OF FEES PAYABLE		EXH	IBIT A-16
Increased by: Cash Receipts		\$	12,515
Decreased by: Payments to State of New Jersey			11,884
Balance, December 31, 2014		\$	631

BOROUGH OF NORTH ARLINGTON STATEMENT OF PREPAID TAXES

Balance, December 31, 2013	\$ 545,161
Increased by: Payment of 2015 Taxes	166,741
	711,902
Decreased by: Applied to 2014 Taxes	545,161
Balance, December 31, 2014	\$ 166,741
	EXHIBIT A-18
STATEMENT OF TAX OVERPAYMENTS	3
Balance, December 31, 2013	\$ 242,462
Increased by: Overpayments Received	243,913
	486,375
Decreased by: Cash Disbursements	242,462
Balance, December 31, 2014	\$ 243,913

BOROUGH OF NORTH ARLINGTON STATEMENT OF COUNTY TAXES PAYABLE

Balance, December 31, 2013

\$ 873

Increased by:

General County Levy - 2014 County Open Space Preservation Levy -2014 Due County for Added and Omitted Taxes \$ 3,371,264 36,688

2,329

3,410,281 3,411,154

Decreased by:

Payments

3,407,982

Balance, December 31, 2014

\$ 3,172

EXHIBIT A-20

STATEMENT OF PREPAID LOCAL SCHOOL DISTRICT TAXES

Increased by:

Cash Disbursements

\$ 23,060,687

Decreased by:

Levy - Calendar Year 2014

23,058,397

Balance, December 31, 2014

2,290

EXHIBIT A-21

STATEMENT OF PREPAID PAYROLL EXPENDITURES

Increased by:

Prepayment of 2015 Salaries and Wages

\$ 252,758

Balance, December 31, 2014

\$ 252,758

BOROUGH OF NORTH ARLINGTON STATEMENT OF APPROPRIATED GRANT RESERVES

		Balance, anuary 1,	Transfer from Current Year		Paid or		Balance, <u>December 31, 2014</u>			
	J	2014		opriations	Charged		Reserved		xpended	
Body Armor Fund	\$	4,932	\$	11,705	\$ 11,156	\$	5,481			
Drunk Driving Enforcement Fund				9,350	3,855		5,495			
Alcohol Education and Rehabilitation Fund		3,197		158	3,804			\$	449	
Clean Communities		64,553		48,628			113,181			
Recycling Tonnage Grant		54,470			3,363		51,107			
NJ DEP Stormwater		34					34			
Community Development Block Grant-Generator		2					2			
Highway Safety Seat Belts		4,000					4,000			
Strengthening Families		3,516					3,516			
NJ Environmental Protection- Road Mileage		45,082					45,082			
NJ Meadowlands Municipal Assistance Grant		67,567					67,567			
Municipal Alliance							_			
State Share		28,568		14,677	7,240		36,005			
Local Match		10,433					10,433			
Fire Department Saver Grant		73,631			34,089		39,542			
Bill Gates Library Grant		1,300					1,300			
County of Bergen ADA Ramps Project		11,488					11,488			
Emergency Management				10,000			10,000			
Bergen County Prosecutor - Police Radios				44,099	43,199		900			
BCUA Recycling Assistance		9,049			 3,842		5,207		<u></u>	
	\$	381,822	<u>\$</u>	138,617	\$ 110,548	\$	410,340	\$	449	
•										
			Cash	Disbursed	\$ 64,625					
		Encu	mbranc	es Payable	 45,923					
					\$ 110,548					

BOROUGH OF NORTH ARLINGTON STATEMENT OF RESERVE FOR FEDERAL AND STATE GRANTS - UNAPPROPRIATED

	salance, nuary 1, 2014	_	Cash Receipts	Anticipated as 2014 Budget Revenue	Balance, December 31, 2014
Body Armor Drunk Driving Enforcement Fund	\$ 1,858 5,407	\$	2,862	\$ 1,858 5,407	\$ 2,862
NJ Alcohol Rehab, Education	158		1,477	158	1,477
Clean Communities Recycling tonnage	 48,628		22,678 27,669	 48,628	 22,678 27,669
	\$ 56,051	\$	54,686	\$ 56,051	\$ 54,686

EXHIBIT A-24

STATEMENT OF MISCELLANEOUS RESERVES

	 Balance, January 1, 2014	 Cash Receipts	anticipated as 2014 Budget Revenue	Balance, December 31, 2014		
Reserve for: Revaluation FEMA State Library Aid	\$ 97,809 125,560 13,905	\$ 111,687 	\$ 97,809 125,559 	\$	111,688 13,905	
•	\$ 237,274	\$ 111,687	\$ 223,368	\$	125,593	

BOROUGH OF NORTH ARLINGTON STATEMENT OF TAX ANTICIPATION NOTE PAYABLE

Original Date of <u>Issue</u>	Original <u>Issue</u>	Date of Maturity	Interest <u>Rate</u>	Balance, December 31, 2013	December 31,		Balance, December 31, 2014
10/23/2014 \$	4,750,000	3/23/2015	0.50%		\$ 4,750,000		\$ 4,750,000
				\$ -	\$ 4,750,000	\$	\$ 4,750,000

EXHIBIT A-26

STATEMENT OF SPECIAL EMERGENCY NOTE PAYABLE

Date of <u>Issue</u>	Original <u>Issue</u>	Date of Maturity	Interest <u>Rate</u>	Balance, t December 31, 2013		<u>Ir</u>	ncreased_	D	Decreased	Balance, cember 31, 2014
5/23/2014 \$ 5/24/2013	510,000 750,000	5/22/2015 5/23/2014	1.50%	\$	750,000	\$	510,000	\$	750,000	\$ 510,000
				\$	750,000	\$	510,000	\$	750,000	\$ 510,000

TRUST FUNDS

BOROUGH OF NORTH ARLINGTON STATEMENT OF CASH AND INVESTMENTS - COLLECTOR/TREASURER

	Animal Control Fund	Assessment Trust	Other Trust Funds	Unemployment Insurance
Balance, December 31, 2013	\$ 16,608	\$ 498,969	\$ 752,841	\$ 19,028
Increased by Receipts: Animal License Fees State Dog License Fees Current Fund Budget Appropriation Unemployment Insurance Employee Contributions	\$ 7,671 1,180			\$ 20,000 8,944
Interest on Deposits Payroll Deposits Library Deposits Miscellaneous Reserves	34	\$ 681	\$ 588 6,148,137 9,701 746,623	37
	8,885	681	6,905,049	28,981
Decreased by Disbursements: Reserve for Animal Control Expenditures State Dog License Fees	25,493 9,618 1,183	499,650	7,657,890	48,009
Reserve for Library Payroll Disbursements Assessment Bonds Payable Miscellaneous Reserves	·,···	82,228	13,874 6,148,137 458,612	
Payments to Current Fund Payments to State of NJ - Unemployment Claims	67 	101,557	329,953	7,877 39,151
	10,868	183,785	6,950,576	47,028
Balance, December 31, 2014	\$ 14,625	\$ 315,865	\$ 707,314	<u>\$ 981</u>

BOROUGH OF NORTH ARLINGTON ANALYSIS OF ASSESSMENT CASH

	Dec	salance, ember 31, 2014
Fund Balance	\$	116
Due from Current Fund		(68,026)
Assessment Overpayments		30
Assessment Serial Bonds Ord. #1681 Porete Avenue		383,745
	\$	315,865

BOROUGH OF NORTH ARLINGTON STATEMENT OF DUE TO CURRENT FUND ANIMAL CONTROL TRUST FUND

Balance, December 31, 2013			\$	9,618
Increased by: Interest Earnings Animal Control Expenditures Paid by Current Fund	\$	34 189	Ψ	2,016
Timilar Control Experiences Faire by Current Faire		107		223
Degraced hu				9,841
Decreased by: Payments to Current Fund		•		67
Balance, December 31, 2014			\$	9,774
			EXH	IIBIT B-7
STATEMENT OF AMOUNT DUE TO STATE OF NEW ANIMAL CONTROL FUND	JERSE	ΣY		
Balance, December 31, 2013			\$	4
Increased by: 2014 State Fees Collected				1,180
Decreased by: Payments to State of New Jersey				1,184
Balance, December 31, 2014			\$	1
			EXI	HIBIT B-8
STATEMENT OF RESERVE FOR ANIMAL CONTROL EX ANIMAL CONTROL FUND	PENDI	TURES		
Balance, December 31, 2013			\$	6,986
Increased by: Dog License Fees Cat License Fees Late Fees	\$	6,406 290 975		
				7,671
Decreased by:				14,657
Animal Control Expenditures Paid by Current Fund Cash Disbursements		189 9,618		0.807
				9,807
Balance, December 31, 2014			\$	4,850

BOROUGH OF NORTH ARLINGTON STATEMENT OF ASSESSMENTS RECEIVABLE ASSESSMENT TRUST FUND

											,	Analysis	of Bal	lance	
Ord. <u>No.</u>	Improvement Description	*	Annual Installments	Due Dates	Decem	ance, aber 31, 013	Co	Balance, December 31, bllected 2014			ssment]	Reserve	_	
1681	Porete Avenue	4/1/2003	1/10/1900	11/1	\$	23	\$	Name .	\$	23	\$	-	\$	23	3

BOROUGH OF NORTH ARLINGTON STATEMENT OF ASSESSMENT SERIAL BONDS ASSESSMENT TRUST FUND

<u>Purpose</u>	Date of <u>Issue</u>	Original <u>Issue</u>	Maturities Outsta <u>December</u> <u>Date</u>	nding	Interest Rate	Balance, December 31, 2013	<u>Decreased</u>	Balance, December 31, 2014
Porete Avenue	9/20/2005	\$ 609,111	2015 2016 2017 2018	\$ 88,319 91,365 97,456 106,605	3.500% 3.750% 3.750% 3.750%	\$ 465,973	\$ 82,228	\$ 383,745
						\$ 465,973	\$ 82,228	\$ 383,745
					Budget Appr	opriation	\$ 82,228	

BOROUGH OF NORTH ARLINGTON STATEMENT OF ASSESSMENT OVERPAYMENTS

Balance, December 31, 2013			\$	30
Balance, December 31, 2014			\$	30
STATEMENT OF DUE FROM/TO CUI ASSESSMENT TRUST FUI		UND	EXI	HIBIT B-12
Balance, December 31, 2013 (Due to)			\$	850
Increased by: Anticipated as Current Fund Revenue Interest on Deposits	\$	32,000 681		
				32,681
				33,531
Decreased by: Payments to Current Fund				101,557
Balance, December 31, 2014 (Due from)			\$	68,026
STATEMENT OF DUE FROM/TO CUI OTHER TRUST FUND	RRENT F	UND	EXI	HIBIT B-13
Balance, December 31, 2013 (Due to)			\$	220,614
Increased by: Interest Earnings Other Trust Fund Expenditures Paid by Current Fund	\$	588 42,562		
				43,150
Decreased by				263,764
Decreased by: Payments to Current Fund				329,953
Balance, December 31, 2014 (Due from)			\$	66,189

BOROUGH OF NORTH ARLINGTON STATEMENT OF PAYROLL AND PAYROLL DEDUCTIONS PAYABLE OTHER TRUST FUND

Balance, December 31, 2013	\$ 3,435
Increased by: Cash Receipts	6,148,137
	6,151,572
Decreased by: Cash Disbursements	6,148,137
Balance, December 31, 2014	\$ 3,435
	EXHIBIT B-15
STATEMENT OF RESERVE FOR LIB OTHER TRUST FUND	RARY
Balance, December 31, 2013	\$ 51,979
Increased by: Cash Receipts	9,701
	61,680
Decreased by: Cash Disbursements	13,874
Balance, December 31, 2014	\$ 47,806

BOROUGH OF NORTH ARLINGTON SCHEDULE OF MISCELLANEOUS RESERVES OTHER TRUST FUND

		Balance, cember 31, 2013		<u>Increase</u>	<u>Decrease</u>	Balance, cember 31, 2014
Escrow Deposits Premium on Tax Sale William Swellick Memorial Fund Domestic Partners	\$	77,288 242,093 6,099 25	\$	85,222 390,700	\$ 43,674 251,800	\$ 118,836 380,993 6,099 25
Lien Redemptions P.O.A.A. Municipal Alliance Donations Fire Prevention - Fines and Penalties Recreation Accumulated Leave		8,912 25,565 33,106 8,087 625 75,012		259,068 1,670 7,120	205,142	62,838 27,235 40,226 8,087 625 75,012
Police - Fund Drive Community Development		1		2,843	 558	 2,285
	\$ Ca	476,813 esh Receipts	<u>\$</u>	746,623 746,623	\$ 501,174	\$ 722,262
				Disbursements to Current Fund	\$ 458,612 42,562 501,174	

BOROUGH OF NORTH ARLINGTON STATEMENT OF DUE TO CURRENT FUND UNEMPLOYMENT INSURANCE TRUST FUND

Balance, December 31, 2013		\$	7,843
Increased by: Interest on Deposits			37
			7,880
Decreased by: Payments to Current Fund	•	 	7,877
Balance, December 31, 2014		\$	3
		EXH	IBIT B-18
STATEMENT OF RESERVE FOR UNEMPLOYME UNEMPLOYMENT INSURANCE T		BENEFI	TS
Balance, December 31, 2013		\$	11,185
Increased by: Current Fund Budget Appropriation Employee Contributions	\$ 20,000 8,944		*
		<u></u>	28,944
			40,129
Decreased by: Unemployment Claims Paid			39,151
Balance, December 31, 2014		\$	978

GENERAL CAPITAL FUND

BOROUGH OF NORTH ARLINGTON STATEMENT OF CASH - COLLECTOR/TREASURER

Balance, December 31, 2013		\$ 2,036,795
Increased by:		
Interest Earnings	\$ 1,975	
Grant Receipts		
Reserve for Payment of Debt	 72,200	
		 74,175
		2,110,970
Decreased by:		
Improvement Authorizations	162,127	
Contracts Payable	448,400	
Payments to Current Fund	 401,281	
		 1,011,808
Balance, December 31, 2014		\$ 1,099,162

BOROUGH OF NORTH ARLINGTON ANALYSIS OF CASH

	ANALISIS OF CASH	
		Balance,
		December 31,
		<u>2014</u>
Fund Balance		\$ 34,999
Capital Improvement	ent Fund	33,972
Grants Receivable		(484,666)
Due from Current		(504,987)
Contracts Payable	X MAM	706,099
Reserve for Payme	ent of Debt	72,200
11001.10 101 1 10,111		· - ; - v v
Ord.		
No.		
1524	Curbs and Sidewalks	(8,000)
1725	Plans and Specifications-Construction of Intersection	(21,190)
1751/1753	Various Improvements	(37,957)
1889	Paving - Various Roads	1,100
1928	Construction of Bikeway	35,627
1960	Resurface Hedden Terrace	97,266
1961/1927	Reconstruction of Rutherford Place	131,595
1963	Ridge Road Streetscape	(60,731)
1977	Various Capital Improvements - Library	(175,261)
1979/1982	Improvements to Stover and Ridge Park	22,867
2013	Acquisition of Fire Rescue Truck	103
2018	Various Park Improvements	988
2019	Various General Improvements	444
2020	Wilson Place Phase I Improvements	20,779
2021	Resurfacing of Sunset Avenue	24,080
2024	Providing for the Payment of Obligations (Cherokee)	(39,180)
2057	Various General Improvements	153,148
2058	Ridge Road Streetscape Phase III	74,346
2067	Sanitary Sewer Improvements	1,025
2068	Acquisition of Senior Bus	4
2074	Various Capital Improvements	3,017
2080	Various Capital Improvements	146,862
2083	Various Road Improvements	12,633
2101	Various Capital Improvements	117,799
2102	Various Capital Improvements	7,388
2110	Various Capital Improvements	473,401
2111	Various Capital Improvements	38,266
2114	Various Capital Improvements	320,817
2116	Fire Equipment	41,957
2142	Various 2014 Capital Improvements	(56,210)
2145	Additional 2014 Capital Improvements	(85,438)
		\$ 1,099,162

BOROUGH OF NORTH ARLINGTON STATEMENT OF GRANTS RECEIVABLE

		Balance, December 31, 2013		Increased by: Grants Awarded	ľ	Decreased by: <u>Cash</u> <u>Receipts</u>	Γ	Balance, December 31, 2014
New Jersey Department of Transportation								
Ordinance 1928- Bikeway Phase I	\$	25,820					\$	25,820
Ordinance 1988 - Caterbury		53,520						53,520
Ordinance 2021 - Sunset Avenue		63,029						63,029
Community Development Block Grants								
Ordinance 1979/1982/1998		77,775						77,775
Ordinance 2020		12,005						12,005
Ordinance 2083		72,000			\$	72,000		
Bergen County Open Space								
Ordinance 2018		26,330						26,330
Ordinance 2142			\$	26,750				26,750
FEMA - Fire Department Equipment - Ordinance 2116		14,452						14,452
ARRA - Streetscape Ordinance 2058		51,097						51,097
Rothman Senior Bus - Ordinance 2068		84,985						84,985
Due from Developer - North Arlington Associates	_	100,000	_			-		100,000
	<u>\$</u>	581,013	<u>\$</u>	26,750	<u>\$</u>	72,000	\$	535,763
Analysis of Balance								
Pledged to Ordinance	\$	457,916	\$	26,750			\$	484,666
Pledged to Reserve	_	123,097	Ψ		\$	72,000	Ψ	51,097
	<u>\$</u>	581,013	\$	26,750	\$	72,000	\$	535,763

BOROUGH OF NORTH ARLINGTON STATEMENT OF DUE FROM CURRENT FUND

\$ Balance, December 31, 2013 290,681 Increased by: Payments to Current Fund 401,281 691,962 Decreased by: Interest Earnings \$ 1,975 Current Fund Anticipated Revenue Fund Balance 185,000 186,975 Balance, December 31, 2014 504,987

EXHIBIT C-6

STATEMENT OF DEFERRED CHARGES TO FUTURE TAXATION - FUNDED

Balance, December 31, 2013

19,440,077

Decreased by:

Current Fund Budget Appropriation:

Serial Bond Principal Wastewater Loan Principal 2,287,772

\$

37,049 2,324,821

Balance, December 31, 2014

\$ 17,115,256

BOROUGH OF NORTH ARLINGTON STATEMENT OF DEFERRED CHARGES TO FUTURE TAXATION - UNFUNDED

					_		Analysis of	Balar	nce
Ord. No.	Improvement Description	alance, ember 31, 2013	Aut	2014 horizations	Balance, cember 31, 2014	<u>Ex</u>	oenditures	Imp	expended provement horizations
1524	Curbs and Sidewalks	\$ 8,000			\$ 8,000	\$	8,000		
1725	Plans and Specifications - Construction of Intersection	21,060			21,060		21,060		
1751/1753	Acquisition of Equipment and Various Improvements	38,087			38,087		38,087		
1963	Ridge Road Streetscape	67,674			67,674		60,731	\$	6,943
1977	Various Capital Improvements - Library	190,000			190,000		175,261		14,739
2024	Payment of Obligations - Cherokee	50,000			50,000		39,180		10,820
2116	Fire Equipment	422			422				422
2142	Various 2014 Capital Improvements		\$	228,500	228,500				172,290
2145	Additional 2014 Capital Improvements	 -		408,000	 408,000				322,562
		\$ 375,243	\$	636,500	\$ 1,011,743	\$	342,319	\$	527,776

BOROUGH OF NORTH ARLINGTON STATEMENT OF GENERAL SERIAL BONDS

	Maturities of Bonds Amount of Outstanding Balance, Date of Original December 31, 2014 Interest December 31,								
<u>Purpose</u>	Issue	<u>Issue</u>	<u>Date</u>	<u>Amount</u>	Rate	<u>2013</u>	Decreased	<u>2014</u>	
BCIA Refunding Issue	9/20/2005	\$ 11,765,000	9/20/2015 9/20/2016 9/20/2017 9/20/2018	\$ 520,000 515,000 505,000 475,000	3.50% 3.70% 3.85% 4.00%	\$ 2,535,000	\$ 520,000	\$ 2,015,000	
General Improvements - BCIA	9/20/2005	8,720,000	9/20/2015 9/20/2016 9/20/2017 9/20/2018	1,270,000 1,340,000 1,425,000 1,535,000	3.50% 3.75% 3.75% 3.75%	6,735,000	1,165,000	5,570,000	
General Improvements - BCIA	9/20/2005	390,889	9/20/2015 9/20/2016 9/20/2017 9/20/2018	56,681 58,635 62,544 68,396	3.50% 3.75% 3.75% 3.75%	299,028	52,772	246,256	
General Improvement - Encap Bonds	12/15/2010	2,800,000	12/15/2015 12/15/2016-2022 12/15/2023 12/15/2024	200,000 200,000 200,000 200,000	3.75% 4.00% 4.13% 4.25%	2,200,000	200,000	2,000,000	

BOROUGH OF NORTH ARLINGTON STATEMENT OF GENERAL SERIAL BONDS

			Maturities of	of Bor	ıds					
		Amount of	Outstan			Balance,			Balance,	
	Date of	Original	December :	31, 20	<u>14</u>	Interest	December 31,		J	December 31,
Purpose	<u>Issue</u>	<u>Issue</u>	<u>Date</u>	Amount		Rate	<u>2013</u>	<u>Decreased</u>		<u>2014</u>
General Obligation Bonds - 2013	8/15/2013 \$	7,634,000	8/15/2015-2018	\$	350,000	3.000%				
			8/15/2019-2020		700,000	3.000%				
			8/15/2021		675,000	3.000%				
			8/15/2022-2024		650,000	3.000%				
			8/15/2025		625,000	3.000%				
			8/15/2026		625,000	3.250%				
			8/15/2027		609,000	3.375%	\$ 7,634,000	\$ 350,0	<u>00</u> \$	7,284,000
							\$ 19,403,028	\$ 2,287,7	<u>72</u> §	3 17,115,256
				Paic	l by Budget A	ppropriation		\$ 2,287,7	72	

BOROUGH OF NORTH ARLINGTON STATEMENT OF WASTEWATER LOANS PAYABLE

<u>Purpose</u>	Date of Issue	Original <u>Issue</u>	Mat <u>Date</u>	urities Amount	Interest Rate		Balance, ecember 31, 2013	<u>D</u>	ecreased	Balance, December 31, 2014
Sanitary Sewer System	11/1/1994	\$ 227,322				\$	12,049	\$	12,049	
Refunding Bonds 1998G Wastewater Treatment (Original Issue - 1994)	3/10/1998	228,952					25,000		25,000	
						\$_	37,049	\$	37,049	\$ -
				Paid	by Budge	et Aj	opropriation	\$	37,049	

BOROUGH OF NORTH ARLINGTON STATEMENT OF IMPROVEMENT AUTHORIZATIONS

		Dece	Bala mber	r 31 <u>, 2</u>			2014 provement		Paid or	_	ontracts	Balar <u>December</u>	31, 2	
Ord. No.	Improvements	<u>Funded</u>		Ţ	<u>Infunded</u>	Aut	horizations		Charged	<u>C</u>	ancelled	Funded	<u>U</u>	nfunded
1889 1928 1960	Paving - Various Roads Construction of Bikeway Resurface Hedden Terrace	\$ 1,1 35,6 97,2										\$ 1,100 35,627 97,266		
1961	Reconstruction of Rutherford Place	131,5										131,595		
1963	Ridge Road Streetscape	1,51,	173	\$	6,943							131,393	\$	6,943
1977	Various Capital Improvements - Library			J)	14,739								φ	14,739
1979/1982	Improvements to Stover and Ridge Park	22,8	267		14,732							22,867		17,737
2013	Acquisition of Fire Rescue Truck		103									103		
2018	Various Park Improvements		988									988		
2019	Various General Improvements		144									444		
2020	Wilson Place Phase I Improvements	20.7										20,779		
2021	Resurfacing of Sunset Avenue	24,0										24,080		
2024	Providing for the Payment of Obligations - Cherokee	24,0	300		10,820							24,000		10,820
2057	Various General Improvements	155,2	203		10,020			\$	2,145			153,148		10,020
2058	Ridge Road Streetscape - Phase III	74,3						Ψ	4,173			74,346		
2067	Sanitary Sewer Improvements	-	025									1,025		
2068	Acquisition of a Senior Bus	1,0	4									4		
2074	Various Capital Improvements	3.0	017									3,017		
2080	Various Capital Improvements	180,9							34,107			146,862		
2083	Various Road Improvements	12,6							.,,,,,,,,			12,633		
2101	Various Capital Improvements	117,7										117,799		
2102	Various Capital Improvements		388									7,388		
2110	Various Capital Improvements	473,4										473,401		
2111	Various Capital Improvements	67,5							29,302			38,266		
2114	Various Capital Improvements	918,3							597,534			320,817		
2116	Fire Department Equipment	29,4			422				_	\$	12,465	41,957		422
2142	Various 2014 Capital Improvements	,				\$	269,790		97,500	•	,			172,290
2145	Additional 2014 Capital Improvements		_		_	•	430,200		107,638		_	_		322,562
	1											 		
		\$ 2,376,1	135	<u>\$</u>	32,924	\$	699,990	\$	868,226	\$	12,465	\$ 1,725,512	<u>\$</u>	527,776
		Debt Authori	ized			\$	636,500							
		Grant Receiv	able	;			26,750							
		`Capital Impre	oven	nent I	und		36,740							
						Ф.	(00.000							
						\$	699,990							
				Coo	h Disbursem	ante		\$	162,127					
					n Disbuisem tracts Payab			Φ	706,099					
				COI	macis rayau				100,099					
								\$	868,226					

BOROUGH OF NORTH ARLINGTON SCHEDULE OF CONTRACTS PAYABLE

Balance, December 31, 2013 \$ 460,865 Increased by: Charged to Improvement Authorizations 706,099 1,166,964 Decreased by: Cash Disbursements \$ 448,400 Contracts Cancelled 12,465 460,865 Balance, December 31, 2014 706,099

EXHIBIT C-12

STATEMENT OF CAPITAL IMPROVEMENT FUND

Balance, December 31, 2013 \$ 70,712

Decreased by:
Appropriated to Finance Improvement Authorizations

36,740

Balance, December 31, 2014 <u>\$ 33,972</u>

EXHIBIT C-13

STATEMENT OF RESERVE FOR PAYMENT OF DEBT

Increased by:

Grant Receipts \$ 72,200

Balance, December 31, 2014 \$ 72,200

BOROUGH OF NORTH ARLINGTON STATEMENT OF BONDS AND NOTES AUTHORIZED BUT NOT ISSUED

			Balance,			Balance,
Ord.			December 31,	2014		December 31,
<u>No.</u>	Improvement Description		<u>2013</u>	<u>Authoriza</u>	tions	<u>2014</u>
1524	Curbs and Sidewalks	\$	8,000			\$ 8,000
1725	Plans and Specifications - Construction of Intersection		21,190			21,190
1751/1753	Acquisition of Equipment and Various Improvements		37,957			37,957
1963	Ridge Road Streetscape		67,674			67,674
1977	Various Capital Improvements - Library		190,000			190,000
2024	Payment of Obligations - Cherokee		50,000			50,000
2116	Fire Equipment		422			422
2142	Various 2014 Capital Improvements			\$	228,500	228,500
2145	Additional 2014 Capital Improvements				408,000	 408,000
		\$	375,243	\$	636,500	\$ 1,011,743

BOROUGH OF NORTH ARLINGTON BERGEN COUNTY, NEW JERSEY

PART II
GOVERNMENT AUDITING STANDARDS



LERCH, VINCI & HIGGINS, LLP CERTIFIED PUBLIC ACCOUNTANTS REGISTERED MUNICIPAL ACCOUNTANTS

DIETER P. LERCH, CPA, RMA, PSA GARY J. VINCI, CPA, RMA, PSA GARY W. HIGGINS, CPA, RMA, PSA JEFFREY C. BLISS, CPA, RMA, PSA PAUL J. LERCH, CPA, RMA, PSA DONNA L. JAPHET, CPA, PSA JULIUS B. CONSONI, CPA, PSA

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DEBRA GOLLE, CPA CINDY JANACEK, CPA, RMA MARK SACO, CPA KEVIN LOMSKI, CPA SHERYL M. NICOLOSI, CPA KATHLEEN WANG, CPA

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

INDEPENDENT AUDITOR'S REPORT

Honorable Mayor and Members of the Borough Council Borough of North Arlington North Arlington, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, and audit requirements prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the financial statements – regulatory basis of the Borough of North Arlington, as of and for the year ended December 31, 2014, and the related notes to the financial statements, and have issued our report thereon dated July 22, 2015. Our report on the financial statements - regulatory basis was modified to indicate that the financial statements were not prepared and presented in accordance with accounting principles generally accepted in the United States of America but rather prepared and presented in accordance with the regulatory basis of accounting prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, which is a basis of accounting other than accounting principles generally accepted in the United States, to meet the requirements of the State of New Jersey for municipal government entities as described in Note 1. In addition, our report on the financial statements regulatory basis was modified on the regulatory basis of accounting because of the presentation of the unaudited LOSAP Trust Fund or unaudited General Fixed Assets Account Group financial statements.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Borough of North Arlington's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the Borough of North Arlington's internal control. Accordingly, we do not express an opinion on the effectiveness of the Borough of North Arlington's internal control.

A <u>deficiency in internal control</u> exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A <u>material weakness</u> is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Borough's financial statements will not be prevented, or detected and corrected on a timely basis. A <u>significant deficiency</u> is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any differences in internal control that we consider to be material weaknesses. We did identify certain deficiencies in internal control described in the accompanying schedule of findings and responses as items 2014-001 and 2014-002 that we consider to be significant deficiencies in internal control over financial reporting.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Borough of North Arlington's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance or other matter that is required to be reported under <u>Government Auditing Standards</u> and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey and which is described in the accompanying schedule of findings and responses as item 2014-001.

We also noted certain matters that are not required to be reported under <u>Government Auditing Standards</u> that we reported to management of the Borough of North Arlington in Part III of this report of audit entitled; "Letter of Comments and Recommendations".

Borough of North Arlington's Responses to Findings

The Borough of North Arlington's responses to the findings identified in our audit are described in the accompanying schedule of findings and responses. The Borough of North Arlington's responses were not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on the responses.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Borough of North Arlington's internal control or on compliance. This report is an integral part of an audit performed in accordance with <u>Government Auditing Standards</u> in considering the Borough of North Arlington's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

LERCH, VINCI & HIGGENS, LLP Certified Public Accountants

Registered Municipal Accountants

Paul J. Lerch

Registered Municipal Accountant

RMA Number CR00457

Fair Lawn, New Jersey July 22, 2015

BOROUGH OF NORTH ARLINGTON SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2014

	Federal CFDA <u>Number</u>	Grant <u>Year</u>	Grant Award	2014 <u>Receipts</u>	Balance, December 31, 2013	Revenues <u>Realized</u>	<u>Expended</u>	Adjustment	Balance December 31, 2014	Cumulative Expenditures
Law and Public Safety State and Highway Community Safety Click It or Ticket	20.600	2009	\$ 4,000		\$ 4,000				\$ 4,000	* *
U.S. Department of Environmental Protection Municipal Stormwater Regulation Program	66.605	2004	12,029		34				34	* * \$ 11,995 *
U.S. Department of Homeland Security Public Assistance Grant - Hurricane Sandy Assistance to Firefighters Grant Program - SAFER	97.036 97.044	2014 2008	51,685 104,000		73,632	\$ 51,685	\$ 51,685 34,089		39,543	* 51,685 * 64,457
					\$ 77,666	\$ 51,685	<u>\$ 85,774</u>	<u>\$</u>	\$ 43,577	

Note: This Schedule is not subject to a single Audit in accordance with U.S. OMB Circular A-133.

BOROUGH OF NORTH ARLINGTON SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE FOR THE YEAR ENDED DECEMBER 31, 2014

State Grant Program	Grant <u>Number</u>	Grant <u>Year</u>	Grant Award <u>Received</u>	Grant <u>Receipts</u>	Dece	lance, mber 31, 2013	Revenue/ Receipts	Expended	Adjustment	Dec	alance, ember 31, 2014	* * *	Cumulative Expenditures
N.J. Department of Community Affairs NJ Meadowlands Commission Municipal Aid	8030-495-009-041870	2009	\$ 100,000		\$	67,567				\$	67,567	*	32,433
NJ Meadowlands Commission Municipal Aid	0030-473-007-041870	2009	\$ 100,000		Þ	07,507				¥	07,507	*	2 3-4122
Department of Human Services		2010				2.51.6				•	2516	*	
Strengthening Families	100-054-4213	2010	3,516			3,516					3,516	*	
Department of Environmental Protection												*	
Clean Communities Program	4900-765-004-178910	2010	20,929			16,386					16,386	*	4,543
Clean Communities Program	4900-765-004-178910	2011	27,566			27,566					27,566		
Clean Communities Program	4900-765-004-178910	2012	20,599			20,599					20,599	*	
Clean Communities Program	4900-765-004-178910	2014	48,628				\$ 48,628				48,628	*	
Recycling Tonnage Grant	4900-752-004-178910	2010	27,657			11,367		\$ 3,363			8,004	*	19,653
Recycling Tonnage Grant	4900-752-004-178910	2011	9,049			9,049		3,842			5,207	*	3,842
Recycling Tonnage Grant	4900-752-004-178910	2012	17,035			17,035					17,035	*	
Recycling Tonnage Grant	4900-752-004-178910	2013	26,068			26,068					26,068	*	
Department of Law and Public Safety												*	
Police Body Armor Replacement	718-066-1021-001	2011	6,920			1.961		1,961				*	6,920
Police Body Armor Replacement	718-066-1021-001	2012	2,971			2,971		2,971				*	2,971
Police Body Armor Replacement	718-066-1021-001	2014	11,705			2,27.	11,705	6,224			5,481	*	6.224
Drunk Driving Enforcement Fund	1110-101-030000	2014	9,350	\$ 3,943			9,350	3,855			5.495		3,855
Emergency Management Program	N/A	2014	10,000	J 2,7 13			10,000	3,033			10.000	*	-1
Linergency management i rogium	11/11	2014	10,000				10,000				10,000	*	
NJ Department of Transportation												*	
(Passed through the College of New Jersey)												*	
NJ Mobility and Community Form Initiative	S8040	2009	71,500			45,082					45,082	*	26,418
												*	
NJ Department of Treasury												*	
(Passed through the County of Bergen)												*	
Municipal Alliance on Alcoholism & Drug Abuse	N/A	2011	12,157			8,968		7,240			1,728		10,429
Municipal Alliance on Alcoholism & Drug Abuse	N/A	2012	15,357			15,357					15,357	*	
Municipal Alliance on Alcoholism & Drug Abuse	N/A	2013	14,677			14,677					14,677	*	
•		2014	14,677				14,677				14,677	*	
NJ Administrative Office of the Courts												*	
Alcohol Education and Rehabilitation	760-046-4240-001	2012	158			3,197		3,197				*	158
Alcohol Education and Rehabilitation	760-046-4240-001	2014	158				158	158			-	*	158
												*	
		-			\$	291,366	\$ 94,518	\$ 32,811	\$ -	\$	353,073	*	

Note: This Schedule is not subject to a single Audit in accordance with NJ OMB Circular 15-08.

NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE

BOROUGH OF NORTH ARLINGTON` NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE YEAR ENDED DECEMBER 31, 2014

NOTE 1 GENERAL

The accompanying schedules present the activity of all federal awards and state financial assistance programs of the Borough of North Arlington. The Borough is defined in Note 1(A) to the Borough's financial statements. All federal financial assistance received directly from federal agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedules of expenditures of federal awards and state financial assistance.

NOTE 2 BASIS OF ACCOUNTING

The accompanying schedules are prepared and presented using the regulatory basis of accounting as prescribed for municipalities by the Division of Local Government Services, Department of Community Affairs, State of New Jersey which differ in certain respects from accounting principles generally accepted in the United States of America (GAAP) applicable to local government units. This basis of accounting is described in Note 1 to the Borough's financial statements.

NOTE 3 RELATIONSHIP TO FINANCIAL STATEMENTS

Amounts reported in the accompanying schedules agree with amounts reported in the Borough's financial statements. Financial assistance revenues are reported in the Borough's financial statements on a basis of accounting described above as follows:

	<u>Federal</u>			<u>State</u>	<u>Total</u>			
Current Fund	\$	51,685	\$	94,518	\$	146,203		
Total Financial Awards	\$	51,685	\$	94,518	\$	146,203		

NOTE 4 RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules may not necessarily agree with the amounts reported in the related federal and state financial reports due to timing differences between the Borough's fiscal year and grant program year.

BOROUGH OF NORTH ARLINGTON SCHEDULE OF FINDINGS AND RESPONSES FOR THE YEAR ENDED DECEMBER 31, 2014

Part I – Summary of Auditor's Results

Financial Statements

Type of auditor's report issued on financial statements	Unmodified (Regulatory Basis)							
Internal control over financial reporting:								
1) Material weakness(es) identified	yes X no							
2) Significant deficiency(ies) that are not considered to be material weakness(es)?	X yesno							
Noncompliance material to the financial statements noted?	X yesno							

BOROUGH OF NORTH ARLINGTON SCHEDULE OF FINDINGS AND RESPONSES FOR THE YEAR ENDED DECEMBER 31, 2014

Part 2 - Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements and abuse related to the financial statements in accordance with Government Auditing Standards.

Finding 2014-001

Our audit revealed that the Current Fund incurred an operating deficit in 2014.

Criteria or specific requirement

Requirements of Audit, issued by the Division of Local Government Services, Department of Community Affairs State of New Jersey.

Condition

Current Fund revenues and other income were not sufficient to support expenditures incurred during 2014.

Questioned Costs

None

Context

Current Fund expenditures exceeded revenues and other income by \$78,223 during 2014.

Effect

The Borough's operating deficit is required to be raised in the subsequent year's budget.

Cause

Unknown.

Recommendation

A course of action be developed and implemented to eliminate the Borough's operating deficit.

View of Responsible Officials and Planned Corrective Action

Management has reviewed this finding and has indicated appropriate corrective action will be implemented.

BOROUGH OF NORTH ARLINGTON SCHEDULE OF FINDINGS AND RESPONSES FOR THE YEAR ENDED DECEMBER 31, 2014

Part 2 - Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements and abuse related to the financial statements in accordance with Government Auditing Standards.

Finding 2014-002

Our audit of the General Capital Fund revealed certain contracts were not encumbered upon award.

Criteria or specific requirement

N.J.A.C. 5:30-5.2 through 5.5.

Condition

Certain contracts were approved by the governing body but were not promptly encumbered in the financial reporting system.

Questioned Costs

None

Context

The following contract balances were not reported as a liability by the Borough:

\$97,500	Bathroom Upgrades
\$37,500	Inlet Repair – Phase II
\$74,781	Ford F450
\$32,857	Ford F250

Effect

Improvement authorization balances in the General Capital Fund were overstated and contracts payable were understated in the amount of \$242,638. The financial statements in the General Capital Fund have been adjusted.

Cause

Unknown

Recommendation

Internal controls be enhanced to ensure all contracts be encumbered when awarded or incurred in the General Capital Fund.

View of Responsible Officials and Planned Corrective Action

Management has reviewed this finding and has indicated appropriate corrective action will be implemented.

BOROUGH OF NORTH ARLINGTON SCHEDULE OF FINDINGS AND RESPONSES FOR THE YEAR ENDED DECEMBER 31, 2014

This section identifies the status of prior-year findings related to the financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards*, U.S. OMB Circular A-133 (Section .315(a)(b)) and New Jersey OMB's Circular 04-04.

STATUS OF PRIOR YEAR FINDINGS

FINDING 2013-001

Our audit of the General Capital Fund revealed that there are numerous improvement authorizations over five years old that have deficit cash balances at year end.

Status

See General Comments.

FINDING 2013-002

Grant receivables and appropriation reserves in the Federal and State Grant Fund should be monitored periodically during the year to ensure that all revenues have been billed and appropriate expenditures have been charged to the grant expenditures and all grants expended have been appropriated. Utilizing grant resources first allows the entity to free up funds in the current budget.

Status

See General Comments.

FINDING 2013-003

The Borough of North Arlington incurred \$64,984.54 of overexpenditures in the 2013 budget appropriations, \$10,182.00 in the 2012 Appropriation Reserves and \$1,775.67 in the Grant Reserve.

In addition, certain Current Fund operating costs were not encumbered at December 31, 2013.

Status

See General Comments

FINDING 2013-004

Procurement requirements for municipalities require compliance with the administrative codes for contracts and procurement, Pay to Play Laws and Local Public Contract Law. A process to ensure the execution and maintenance of contracts, resolutions to authorize state contracts, protocol for emergency procurement, proper certification of funds and compliance with pay to play laws. We noted that the Borough did not have process in place to ensure compliance in the procurement area.

Status

Corrective action has been taken.

BOROUGH OF NORTH ARLINGTON SCHEDULE OF FINDINGS AND RESPONSES FOR THE YEAR ENDED DECEMBER 31, 2014

This section identifies the status of prior-year findings related to the financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards*, U.S. OMB Circular A-133 (Section .315(a)(b)) and New Jersey OMB's Circular 04-04.

STATUS OF PRIOR YEAR FINDINGS

FINDING 2013-005

Resolutions for the approval of legal services were not in all cases presented to the governing body for approval. Documentation supporting the approval of such contracts, by project, was not maintained.

Status

Corrective action has been taken.

BOROUGH OF NORTH ARLINGTON BERGEN COUNTY

PART III

SUPPORTING DATA

LETTER OF COMMENTS AND RECOMMENDATIONS

YEAR ENDED DECEMBER 31, 2014

COMPARATIVE STATEMENT OF OPERATIONS AND CHANGE IN FUND BALANCE - CURRENT FUND $% \left(1\right) =\left(1\right) +\left(1$

	<u>Year 2014</u>			<u>Year 2013</u>		
	<u>Amount</u>	Percent		<u>Amount</u>	Percent	
REVENUE AND OTHER INCOME REALIZED						
Miscellaneous - From Other Than Local						
Property Tax Levies	4,798,026	10.12	%	4,487,977	9.85	%
Collection of Delinquent Taxes and Tax Title Liens	683,700	1.44		247,570	0.54	
Collection of Current Tax Levy	41,447,400	87.44		40,708,241	89.31	
Other Credits	473,147	1.00	-	135,640	0.30	
Total Income	47,402,273	100.00	% .	45,579,428	100.00	%
EXPENDITURES						
Budget Expenditures						
Municipal Purposes	20,638,814	43.47		19,493,247	42.45	%
County Taxes	3,410,281	7.18		3,395,522	7.39	
Local School Taxes	23,058,397	48.56		22,980,691	50.04	
Other Expenditures	373,004	0.79	_	51,356	0.11	
Total Expenditures	47,480,496	100.00	%	45,920,816	100.00	%
Excess in Revenue/(Deficit) in Revenue	(78,223)			(341,388)		
Adjustments to Income before Surplus:				,		
Expenditures Included above which by Statute are						
Deferred Charges to Budget of Succeeding Year	78,223		_	341,388		
Statutory Excess to Surplus	-			-		
Fund Balance, January 1	502,715		-	502,715		
	502,715			502,715		
Less Utilization as Anticipated Revenue	-			-		
Fund Balance, December 31	\$ 502,715		9	502,715		

COMPARATIVE SCHEDULE OF TAX RATE INFORMATION

	<u>2014</u>	<u>2013</u>	<u>2012</u>
Tax Rate	<u>\$2.887</u>	<u>\$2.806</u>	<u>\$2.705</u>
Apportionment of Tax Rate			
Municipal	\$1.070	\$.990	\$.987
County	.231	.229	0.233
Local School	1.554	1.554	1.450
Library	.032	.033	.035
Assessed Valuation			
2014	<u>\$1,483,637,956</u>		
2013	<u>\$</u>	1,479,261,575	
2012		<u>9</u>	<u>81,586,564,192</u>

COMPARATIVE OF LEVIES AND COLLECTION CURRENTLY

A study of this tabulation could indicate a possible trend in future tax levies. A decrease in the percentage of current collection could be an indication of a probable increase in future tax levies.

				Percentage of
<u>Year</u>	Tax Levy	Cas	h Collections	Collection
2014	\$ 42,861,170	\$	41,447,400	96.70%
2013	41,783,927		40,708,241	97.43%
2012	40,661,795		39,193,071	96.39%

DELINQUENT TAXES AND TAX TITLE LIENS

This tabulation includes a comparison, expressed in percentage, of the total of delinquent taxes and tax title liens, in relation to the tax levies of the last three years.

	Ar	nount of	Æ	Amount of			Percentage
December 31	T	ax Title	Γ	Delinquent		Total	of
<u>Year</u>		<u>Liens</u>		Taxes	Ī	<u>Delinquent</u>	Tax Levy
2014	\$	22,927	\$	1,364,732	\$	1,387,659	3.23%
2013		15,943		692,948		708,891	1.70%
2012		2,993		466,622		469,615	1.12%

COMPARATIVE SCHEDULE OF FUND BALANCES

			Utilized
		Balance,	in Budget of
	<u>Year</u>	December 31,	Succeeding Year
Current Fund	2014	\$502,715	-
	2013	502,715	-
	2012	502,715	-

OFFICIALS IN OFFICE AND SURETY BONDS AS OF DECEMBER 31, 2014

Name	<u>Title</u>	Term Expires
Peter Massa	Mayor	12/31/2014
Dan Pronti	Councilman	12/31/2014
Mark Yampaglia	Councilman	12/31/2014
Joseph Bianchi	Councilman	12/31/2016
Richard Hughes	Councilman	12/31/2016
Albert Granell	Councilman	12/31/2015
Thomas Zammatore	Councilman	12/31/2015
Stephen LoIacono	Borough Administrator	
Kathleen Moore	Borough Clerk	
Stephen Sanzari	Chief Financial Officer	
Joseph Iannaconi, Jr.	Tax Collector	
Douglas Bern	Municipal Attorney	
George Savino	Judge	

There is a statutory bond limit in the Municipal Joint Insurance Fund that covers the Treasurer, Tax Collector, Magistrates, Court Administrators and Court Clerk up to \$1,000,000 with a member deductible of \$2,500.

BOROUGH OF NORTH ARLINGTON LETTER OF COMMENTS AND RECOMMENDATIONS

GENERAL COMMENTS

Our audit indicated several capital improvement authorizations over 5 years old reflect a cash deficit. It is recommended that cash deficits of capital improvement authorizations over 5 years old be funded.

Our audit indicated several reconciling items are reported on the operating bank account reconciliation. It is recommended that reconciling items reported on the monthly operating bank account reconciliation be reviewed and be appropriately cleared.

Our audit indicated that the Borough does not have a formal policy for the use of store credit cards. It is recommended that the Borough adopt formal policies for procedures related to the utilization of store credit cards.

Our audit of the Borough's tax billings indicated a certain property which is tax exempt under a Payment in Lieu of Tax (PILOT) agreement was billed during 2014 and reported as a delinquent balance at year end. It is recommended that, in all instances, tax exempt properties be properly classified in the tax duplicate to ensure that the affected property is not included in the quarterly tax billings.

Our audit indicated that 2014 taxes for properties held in lien by the Borough were not transferred and included in the year end lien balance. It is recommended that subsequent taxes on properties held in municipal tax title liens be added to the lien balance at year end.

Our audit indicated that significant prior year tax overpayment balances remain on the financial records of the Borough. It is recommended that aging tax overpayment balances be reviewed for validity and either be refunded or otherwise cleared of record.

Our audit indicated that several grant receivable and unexpended grant reserve appropriations remain on the financial records of the Borough. It is recommended that efforts be made to collect outstanding grant receivable balances and to utilize unexpended grant reserve balances, or otherwise be cleared of record.

Our audit indicated that the Borough's financial reporting software system does not provide for the maintenance of a general ledger. It is recommended that the Borough maintain a financial reporting software system that provides for the maintenance of a general ledger.

Our audit indicated the dog licenses do not appear to have been issued in sequential order. It is recommended that dog licenses be issued in sequential order to ensure an accurate accounting of licenses issued.

Our audit indicated that a detail escrow account and activity ledger by developer is not currently being maintained by the Borough. It is recommended that a detail escrow account and activity ledger, by developer, be developed and maintained.

Our audit indicated that the Borough's fixed assets appraisal report was not updated for 2014. It is recommended that the fixed assets appraisal report by updated on an annual basis.

BOROUGH OF NORTH ARLINGTON LETTER OF COMMENTS AND RECOMMENDATIONS

GENERAL COMMENTS (Continued)

Our audit of the municipal court indicated the following:

- The fines and bail bank accounts were not accurately reconciled to the ATS/ACS system on a monthly basis.
- 117 tickets assigned to officers in excess of 6 months old have not been issued.

With respect to the municipal court, it is recommended that:

- The fines and bail bank accounts be reconciled with the ATS/ACS system on a monthly basis.
- Tickets assigned to officers in excess of 6 months in age be recalled.

Our audit of the recreation department indicated that a receipt ledger is not currently being maintained. It is recommended that a daily cash receipts ledger be maintained by the recreation department.

Our audit of the Borough's payroll indicated the following:

- Salaries for library employees do not appear to have been formally approved.
- An employee who appears to be eligible for pension coverage has not been enrolled into the State pension system.
- An employee's salary earnings for 2014 exceeded the maximum established by ordinance for the respective position.

With respect to the Borough's payroll, it is recommended that:

- Salaries established for library employees be formally approved.
- Employees who are eligible for pension coverage be promptly enrolled in the appropriate State pension system.
- Salary payments be made in accordance with the approved Borough salary ordinance to ensure maximum amounts are not exceeded.

Contracts and Agreements Required To Be Advertised For NJS 40a:11-4

NJS 40A:11-4 states "Every contract or agreement, for the performance of any work or the furnishing or hiring of any materials or supplies, the cost or the contract price whereof is to be paid with or out of public funds not included within the terms of Section 3 of this act, shall be made or awarded only by the Governing Body of the contracting unit after public advertising for bids and bidding therefore, except as is provided otherwise in this act or specifically by any other law. No work, materials or supplies shall be undertaken, acquired or furnished for a sum exceeding in the aggregate \$17,500, except by contract or agreement".

The Governing Body of the Borough has the responsibility of determining whether the expenditures in any category will exceed \$17,500 within the year. Where question arises as to whether any contract or agreement might result in violation of the statute, the Borough Counsel's opinion should be sought before a commitment is made.

The minutes indicate that bids were requested by public advertising for the following items:

NAVES Bathroom Upgrade Inlet Repair – Phase II 2013 Road Program – Phase I

BOROUGH OF NORTH ARLINGTON LETTER OF COMMENTS AND RECOMMENDATIONS

GENERAL COMMENTS

Contracts and Agreements Required To Be Advertised For NJS 40a:11-4 (Continued)

The minutes indicate that resolutions were adopted and advertised, authorizing the awarding of contracts or agreements for "Professional Services" per N.J.S. 40A:11-5.

Inasmuch as the system of records did not provide for an accumulation of payments for categories for the performance of any work or the furnishing or hiring of any materials or supplies, the results of such an accumulation could not reasonably be ascertained. Disbursements were reviewed, however, to determine whether any clear-cut violations existed.

Collection of Interest of Delinquent Taxes and Assessments

The statute provides the method for authorizing interest and the maximum rate to be charged for the non-payment of taxes or assessments on or before the date when they would become delinquent.

Taxes and Tax Title Liens

A tax sale was held on May 14, 2014.

<u>Year</u>	Number of Liens
2014	5
2013	5
2012	3

It is essential to good management that all means provided by statute be utilized to liquidate tax title liens in order to get such properties back on a tax paying basis.

RECOMMENDATIONS

It is recommended that:

- * 1. A course of action be developed and implemented to eliminate the Borough's operating deficit.
 - 2. Internal controls be enhanced to ensure all contracts be encumbered when awarded or incurred in the General Capital Fund.
- * 3. Cash deficits of capital improvement authorizations over five years old be funded.
 - 4. Reconciling items reported on the monthly operating bank account reconciliation be reviewed and be appropriately cleared.
 - 5. The Borough adopt formal policies for procedures related to the utilization of store credit cards.
 - 6. In all instances, tax exempt properties be properly classified in the tax duplicate to ensure that the affected property is not included in the quarterly tax billings.
 - 7. Subsequent taxes on properties held in municipal tax title liens be added to the lien balance at year end.
 - 8. Aging tax overpayment balances be reviewed for validity and either be refunded or otherwise cleared of record.
- * 9. Efforts be made to collect outstanding grant receivable balances and to utilize unexpended grant reserve balances, or otherwise be cleared of record.
 - 10. The Borough maintain a financial reporting software system that provides for the maintenance of a general ledger.
 - 11. Dog licenses be issued in sequential order to ensure an accurate accounting of licenses issued.
- * 12. A detail escrow account and activity ledger, by developer, be developed and maintained.
 - 13. The fixed assets appraisal report by updated on an annual basis.
 - 14. With respect to the municipal court, it is recommended that:
 - * a. The fines and bail bank accounts be reconciled with the ATS/ACS system on a monthly basis.
 - b. Tickets assigned to officers in excess of 6 months in age be recalled.
 - 15. A daily cash receipts ledger be maintained by the recreation department.
 - 16. With respect to the Borough's payroll, it is recommended that:
 - Salaries established for library employees be formally approved.
 - Employees who are eligible for pension coverage be promptly enrolled in the appropriate State pension system.
 - Salary payments be made in accordance with the approved Borough salary ordinance to ensure maximum amounts are not exceeded.

Status of Prior Year's Audit Findings/Recommendations

A review was performed on all prior year recommendations and corrective action was taken on all except those denoted with an asterisk (*).

The problems and weaknesses noted in our review were not of such magnitude that they would affect our ability to express an opinion on the financial statements taken as a whole.

Should any questions arise as to our comments or recommendations, or should you desire assistance in implementing our recommendations, please do not hesitate to call us.

LERCH, VINCI & HIGGINS, LLP Certified Public Accountants

Registered Municipal Accountants

Paul J. Lerch

Registered Municipal Accountant

RMA Number CR00457